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Shantung / Cheeloo
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Shields, Randolph T.
1929 Jun-Dec

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SHANTUNG

TRANSFER

Shantung Christian University

June 22, 1929

Dr. Randolph T. Shields,
Shantung Christian University,
Tsinan, China.

My dear Dr. Shields:

We acknowledge receipt of your letter of May 16.

We are arranging to handle the outgoing travel expenses, second class, of Dr. Esther Peh. Dr. Peh had an operation about ten days ago but seems to be getting along very nicely and reports that she hopes to sail for China the latter part of July. I am trying to get reservations for her on one of the Empress steamers sailing about that time. I sincerely hope that it will be possible to persuade the Methodist Women's Board to assume her support and will write Mrs. Avann to see what are the prospects of this being done. The request that we pay Dr. Peh's outgoing travel expenses came to me first from the Women's Board and was the immediate reason why I sent you the cable asking whether our office was expected to make these arrangements.

I am sorry that you are having such a struggle these days over finances. As I have said before, it seems to me that the only hope of real relief lies in some intensive promotional work both in the West and in China. I hope this promotional work can be carried on as a part of a correlated campaign for all China, but if that is delayed too long the University may have to go out on its own for the time being.

Very cordially yours,

B. A. Garfield

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OVER

SHANTUNG

TRANSFER

Shantung Christian University

June 27, 1929

Dr. Randolph T. Shields,
Shantung Christian University,
Tsinan, China.

My dear Dr. Shields:

We have your letter of May 28. Obviously at the time you wrote you were practically the entire administrative body of the University and could with considerable plausibility merit the statement of the old French king who declared "I am the State". I should hope that, in spite of your duties as President, Dean, Professor, Supervising architect and general University starter, you still are finding time for a little exercise and an occasional bit of recreation.

Thus far your dismal forebodings of a clash between Feng and Chiang have not materialized, but from the news dispatches we are constantly reminded that there may be an explosion at almost any time. Having gotten through the pleasant fighting weather of April, May and June, possibly the various war lords will decide it is too hot to fight and will continue their truce until the fall at least.

Within the last day or two I have written a letter to Dr. Li reporting that Dr. Kaufman will not be coming out next year due to the reluctance of his mission and mission board to enter into cooperation with an interdenominational university. While this outcome of the matter has not been an entire surprise I have been very much disappointed because I had hoped we might succeed in getting a new member on the staff and another mission board sharing in the support of the institution.

The latest information from the Presbyterian Board indicates there is now some question as to whether Dr. Firor will be appointed to China or to some other field. During the last year I have understood that Dr. Firor was quite anxious to go to China and that the only questions to be decided were whether there was a position he would fit into and whether there were funds available for his support. Now it appears that he is rather lukewarm as to the idea of going to China at all. I understand the matter is still under consideration by the Presbyterian Board and that they should be able to give us a definite decision within a short time.

I am interested in your opinion of the efforts of the medical members of the Board of Governors in regard to the hospital plan. How do you begin to discuss projects or proposals or reports and letters

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stand on the side lines and let them scrap. As a matter of fact, however, it seems to me that the suggestions made by the Hospital Committee of the Board of Governors had some very worth while points to them. We must, however, avoid any appearance of criticism from the field for this one feeble flicker of life on the part of our Board of Governors. Cheeloo can hardly criticize its Governors for interfering too much in the activity and progress of the University; its greatest difficulty is that the Board of Governors are entirely too apathetic and lacking in both knowledge and interest. If we can get some of the Governors interested in what is going on at the University and let them feel that they have a share in these doings it may stimulate their interest. For example, after Dr. Dickinson put in some time working over the hospital plans, he got up sufficient interest to speak with one of his well-to-do friends over on Long Island as to the possibility of her contributing something to the support of the School of Medicine. About a week ago he telephoned me and asked me to send her some material which I did though I have not had any response as yet. He says that she may not give us more than ten dollars, but could give a million as easily as she can ten. We hope we shall at least get the ten because that might open the way for you to follow up the matter when you come back to America.

I do think that this incident suggests a very fundamental matter to which our Cheeloo folk ought to give rather careful consideration. Whenever we possibly can we ought to find things in which the Governors can take an interest and in which they feel they have a share in planning what the University is to do. We cannot possibly hope to call a Board together once or twice a year simply to rubber stamp policies already formulated and pass on budgets where others have done all the work and left nothing to them except formal approval, and still expect them to take any active and intelligent interest in the institution. In all six Universities in our office it holds true as a general rule, that the interest of the Trustees is in direct proportion to the amount of work we make them do. Even when they grumble a bit if we work them too hard in almost every case they respond loyally and effectively.

Of course, the field may reply that our Trustees or our Governors can always keep themselves occupied as much as they will in raising more money for their institutions. As a matter of fact, the money raising must be the final climax which is reached only after the interest and the enthusiasm of the home boards have been properly aroused in other ways.

Do not blame the Board of Governors for giving "a pretty rigid interpretation" to the use of the income from the Harvard-Yenching Institute funds. The latest word we have from the Institute indicates that they are likely to insist on even more rigid limitations for the use of these funds than our Board of Governors counted on. At the moment we are having a lively discussion in all of our Universities and do not know yet just where we are. Within a few days or weeks I will try to give a more detailed report. As far as we can see, there will not be any important changes in the proposals already adopted for the use of this income during 1929-30.

Glad to have your comments on general drive versus individual appeals. There is certainly much to be said in criticism of both methods of trying to coax dollars out of the pockets of benevolent individuals and into the coffers of needy institutions. There a large general drive

Dr. Shields-3

6/27/29

does blow up as happened in the case of the Interchurch World Movement it makes such a noise that the whole world hears of it. On the other hand a large proportion of the general drives carried on in America during the last few years have succeeded in a very satisfactory way where they have been carefully planned and directed. A great many of our smaller drives by individual institutions have succeeded quite well, but a still larger proportion have gone on the rocks. Those that have failed have not even created a passing comment, so no one hears of them. I quite agree with you that so far as the School of Medicine is concerned it is a distinctive appeal and can best be handled by people who know the medical situation. It would be a great mistake to let this appeal get lost in a large and undifferentiated campaign for a large amount of money. It should be possible, however, to have a large coordinated effort in which a number of individual institutions are maintaining their own identity and are still working together, rather than at cross purposes, as is now the case.

Sorry to know that Dr. Corey finally failed to make the grade. I trust, however, that you will not feel downhearted over the matter because there is always a very high percentage of mortality against young missionary appointees. All one can do is to use every possible means of selecting the right people and then hope that they may turn out well.

I hope this will find you having a rest somewhere. You have surely done a man sized job at Cheeloo since you arrived there last fall.

Very cordially yours,

B. A. Garfield

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SHANTUNG CHRISTIAN UNIVERSITY
TSINAN, SHANTUNG
CHINA

SCHOOL OF MEDICINE
OFFICE OF THE DEAN

INDEXED

TRANSFER

July 11th, 1929.

ans 9/6

Mr. B. A. Garside,
150 Fifth Avenue,
NEW YORK.

Dear Garside,

We have recently received your letter containing the comments of the sub-committee on hospital. I was rather peeved when I wrote you last about this as I feared they might be holding us up indefinitely. As it is, we feel that the committee have made a very careful study of our plans and we are glad to get their criticisms. Several, if not all of their suggestions will be incorporated in the plans. We are having a faculty meeting to-day to discuss this and I hope a Building Committee will be appointed, and we can then go ahead, talking to contractors and making certain surveys and preparations to buy material. Until we are actually registered, and know better what the status of the University is to be, I do not feel that we should actually begin building, but I hope we can have everything prepared so that we can begin early in the spring.

Hope they will read revised plans

As you will see from the minutes, Mr. Wolfe has been made General Manager of the mechanical equipment of the whole University, and put on the General University budget. He is a fine man for this job. When the hospital is actually begun, we shall probably have to take his full time for the hospital and he will have to oversee the other work through an assistant. We shall also need some expert advice from an engineer before we finally decide our plans, specially the heating, plumbing and electricity outlay. As the city electric plant is now being run, I feel we shall not have any satisfaction from this until we have our own plant, or, at least, a small plant which can carry on the Medical School when the city plans stops running, as it does very frequently. It is very awkward now sometimes as the current is cut off almost any day for hours at a time: Sometimes the X-Ray cannot be run.

Comment

As you will see, Dr. Li has been elected President. Though I do not think he is as strong a man as we should have, yet I do not know of any better whom we could get, and he is very conscientious and is willing to undertake the difficult job, knowing all of the conditions.

Comment

I have written a memo on the budget of the Medical School and the election of the President which Dr. Li asked me to write. I think the explanations in regard to the budget are perfectly clear.

will write on 5/10/29

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July 11th, 1929.

Exchange is so good now that I am tempted to ask Mrs. Shaw to send out part of the \$126,000 in New York, but I shall wait until we get a better idea of how much material will have to be bought in the United States and paid for in gold.

Dr. Ch'eng Chi Pao has just resigned from the University, giving financial reasons as his excuse. He is a man of ability but does not seem to have won the confidence of his colleagues. He has just received a political appointment here. His reputation is that he is quite a politician.

Comment
Have just heard that they are not planning for med. sch.

Registration has been held up, we think, simply because the Commissioner of Education is opposed to us, and wishes first to reorganise and establish the Shantung University. We hear that this is to be located partly or wholly in Tsingtao, but I imagine that the Medical School will be located here. Being a rival institution, and superior to anything that the government can put up at present, no doubt these politicians wish to injure us as much as possible, in order to further their own ends. We can do nothing as our papers have been sent in to the local people and they must make a report and send the papers to the central Government in Nanking. There is no way in which we can go over their heads to the Central Government, so they say. Our students are very much concerned over this and it may interfere with the enrolment next fall, so far as the Arts School is concerned, and possibly the Pre-medical.

We have wondered who is responsible for the article in the New York Times, which you sent me, regarding Cheeloo. Someone had evidently gotten some inside information as a basis for the report. Not very many people on the staff, for instance, knew about the old plans for getting an organ.

must write report on publication. Hope to have more on this

You ask for propoganda material. I have sent you the information about the Medical School graduates, and from time to time, information in regard to the Medical School. I do not think that the other departments of the University have done anything in the last year or two that would make good campaign literature.

I have written formally to Mr. Gee, asking the Rockefeller Foundation to grant us \$40,000 for the next year, and have also told him that, as soon as the situation justifies it, we expect to ask for, probably, \$500,000 Gold for an endowment. I am keeping up pretty well with missions, with the alumni and with home friends.

Hope can be gotten on the quota

The Presbyterian Mission is meeting now. They have passed a resolution asking that Wolfe be put on the quota of the Presbyterians. Wells thinks there may be some difficulty at the home end about this. I hope you will do what you can. Remember that there is a possibility that the American Board

Mr. B. A. Garside

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July 11th, 1929.

may acquiesce in the request of their North China Mission and put a member of the staff. Whether they would take Wolfe on as a General University man or whether they want a medical man only, I do not know.

note
I am in correspondence with Dr. F. J. Wampler who is now Professor of Public Health in the Medical College of Virginia. I think he would come back to China in a year's time for our Public Health Department if we could find his support. It has been suggested by American Board people that they might take him on. I have definitely asked his own mission, the Brethren Mission, to take him on. They realise their obligations to us but say they are financially strapped. Keep this in mind.

note
Price has been definitely asked by our Conference Committee of the two missions to go to Sutsien, North Kiangsu. We are making a fight about this, so far as the field is concerned, I think most of them are rather apologetic for having asked him. They say that the Home Board has almost forced them to it. We are taking it up with the Home Board now. He is peculiarly fitted for this job and it would be a great blow to lose him, and, specially as we are trying to get assistance from other missions, it would look rather badly for one of the old missions to withdraw a man.

Keep me posted as to what is going on. We expect to go to Tsingtao on the 15th for two weeks.

Yours sincerely,

R. J. Shields

RTS:MMS.

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July 11th, 1929

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Dr. B.A. Garstine

any assistance in the request of their North China office on and
but a report on the staff. Whether they would take office on
as a general university man or whether they want a medical man
only, I do not know.

I am in correspondence with Dr. J. J. Knicker and is now
Professor of Public Health in the Medical College of Virginia.
I think he would come back to China in a year's time for our
Public Health Department if we could find his support. It has
been suggested by American board people that they might take him
on. I have definitely asked his own opinion, his preference
to take him on. They realize their obligations to us
but say they are financially strapped. I see this in mind.

There has been a preliminary survey of the health conditions
at the two missions to be undertaken, and it is
making a light about this. As far as the field is concerned,
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They say that the same has been almost forced there as it
we are taking it up with the same board now. He is peculiarly
fitted for this job and it would be a great loss to lose him.
and especially as we are trying to get back into the other
missions, it would look rather badly for one of the old missions
to withdraw a man.

As per our report on the health conditions, we expect to go
to Langkoo on the 1st for two weeks.

Yours sincerely,
W. H. ...

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SHANTUNG CHRISTIAN UNIVERSITY
TSINAN, SHANTUNG
CHINA

SCHOOL OF MEDICINE
OFFICE OF THE DEAN

INDEXED

MEDICAL SCHOOL BUDGET

*See Shields
7/11/29
Detailed 7/29*

You will note that the total deficit for the Medical School is \$5597. Also, under Receipts, there is an amount of \$3000 from the Provincial Government. This \$3000 has not been received for the past three years, but we have a verbal promise that it will be given to us this year. However, it is uncertain.

These figures are correct, so far as we are able to estimate on receipts and expenditures for the next twelve months, but it is not as serious as it looks. There is an amount of about \$600 yet due from missions on rentals which can be counted on this year. At the end of the fiscal year of 1927-28, there was a surplus of \$6159.27. The expenses for 1928-29 were unusually heavy, owing to the fact that we had taken on the support and travel of a dentist and also of a Business Manager. The latter has now been transferred to the General University budget, and the dentist unfortunately has had to leave. The books were closed for 1928-29 with a deficit of \$2058. Deducting this from the suspense of \$6159 above, leaves a surplus of \$4158.69 which can be used to cover part, or all of the deficit for this year. We intend to make a determined drive to solicit subscriptions from foreign firms and Chinese friends. Three firms have already promised \$600. We can see our way now to reducing the actual deficit to less than \$1000, which we should more than make up through subscriptions.

The Medical School also has a Rockefeller Suspense account of \$17,000, being monies which we have saved on the past three years, except 1928-29, from the extra \$9000 given by the Rockefeller Foundation. This amount, with the full approval of the Rockefeller Foundation, can be used in case we should need it for salaries of a Bacteriologist, a Public Health teacher and/or a dentist, so that we can see our way fairly well to balance the budget for the next one or two years.

A careful study of the budget of the Medical School, however, will show us that we do not have now, nor do we have any assurance for the future, of sufficient funds to more than hold our own, and we must progress if we are to hold the position that we now occupy in China. Hence it is necessary very soon to make a determined effort to raise an endowment of at least C.\$1,000,000, the interest of which would take the place of the grant from the Rockefeller Foundation for \$40,000, and also allow us funds whereby we may employ more and better teachers. The overhead in running the proposed new hospital will increase the expenditures, but we also hope that the number of private and semi-private patients will materially increase the credit side of the budget also.

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SHANTUNG CHRISTIAN UNIVERSITY
TOWNSHIP SHANTUNG
CHINA

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SHANTUNG CHRISTIAN UNIVERSITY
TSINAN, SHANTUNG
CHINA

SCHOOL OF MEDICINE
OFFICE OF THE DEAN

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*see Shields
7/11/29
printed 879*

Field Board Minute 866. Nomination of President.

The Committee appointed by the Field Board to bring in a nomination for the President, after carefully canvassing the situation, brought in the unanimous report recommending the nomination of Dr. Li Tien Lu for President.

Dr. Li had been consulted, and has shown, throughout this whole discussion, a splendid spirit. When his nomination was brought in, before retiring from the meeting, he spoke very feelingly to the Board and said that, if it was the opinion of this body that he should serve as President, though he did not seek the office, yet he would take it as his duty, and strive to fill the position to the best of his ability. After some discussion, the Board voted unanimously, nominating Dr. Li.

All realize that the position of President of Cheeloo just at the present juncture is a very difficult position to hold. The matter of registration has not yet been settled by the Government, and the question of adopting the new policy of the institution, emphasising the training of men and women to be leaders in bringing in a new day, educationally and economically, to the mass of the rural population of China, is a very difficult one to solve. Many people, including the students, seem to think that, by the term "rural", we mean lowering the educational standards of the University, and therefore there is opposition from this standpoint. As a matter of fact, we understand this term to mean the training of men and women who shall teach the people to adapt themselves to fit in better to modern rural life, in contradistinction to modern industrialism, which is on the increase in the large industrial centres. With the loyal backing of the staff, we believe that Dr. Li will be able to guide the University through this difficult period of its existence.

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[Faint, mostly illegible text, likely a letter or official communication, possibly containing names and dates.]

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SHANTUNG CHRISTIAN UNIVERSITY
Tsinan, Shantung
China

July 12th, 1929.

ear
8/2/29

Dear Friends,

It has been six months since I wrote my last general letter. I have been waiting until I had something definite to write.

TRANSFER

I attended a meeting of the China Medical Association in Shanghai, in February, going by Japanese boat from Tsingtao, a 28 hour trip. There were over a hundred members at the meeting, a large number of whom were Chinese. In the last ten years there has grown up a Chinese National Association which has worked in close co-operation with our older and larger medical missionary association, and both associations are looking definitely toward the time when the two shall join and the younger gradually absorb the older. We feel, however, that the time is not yet ripe as the missionary association is too large now for the National Association. I have great hopes of the future of this national association. On my return from Shanghai, we encountered a storm, and I have never been so seasick before.

The thing that we have been looking forward to for months finally occurred in April and the Japanese troops were withdrawn from Tsinan. The turnover was very orderly, and, though we feared that the new government, accompanied by the Kuomintang propagandists, would stir up trouble here, as it has done in many places, yet we had no trouble within the University, except for a number of enforced holidays in May.

The relation between the "tang" or "people's party" and the government is a thing that I do not understand. The government, which is essentially a one party affair, has been created by this "kuomintang" and therefore the party seems to hold itself in many respects as superior to the government. From the time Chiang Kai Shih started from Canton two years ago, there was a very definite propagandist division of the party. These propagandists were at one time dominated by Borodin and the Russian trained Chinese "Reds". The excesses perpetrated in the south and the Yangtze valley, and to a certain extent in North China, have been caused by these propagandists. They have stirred up soldiers, students and laborers. They have been the cause of the formation of labor and other unions, and have been a power that the government had to reckon with and could not control. Our students have been rather disgusted with some of the meetings they have had to attend, and even the workmen have not been excited enough to make any particular demands in this city.

Just after the Japanese left here, Dr. Sun Yat Sen's body was moved from Peking with imperial pomp, on a special train, and finally buried in a splendid mausoleum on the hills outside of Nanking. Before the body left Peking, a propaganda train passed through this and other cities. They stayed here for two days. A special platform was erected at the railway station, and, for the first time, I saw a thing which is commonplace to you people at home, loud speakers on the train and elsewhere, carrying the voices of the orators to many thousands who were outside of the reach of their natural voices. It is hard to estimate the number of people who attended the big mass meeting. Various guesses at from 50,000 to 100,000 were made, but the remarkable thing was that, though it was not exactly an orderly crowd, yet there was no serious disorder, and I saw and heard of no efforts being made to do anything against the Japanese at this time. The train which bore Dr. Sun Yat Sen's body also stopped here for a few hours and the students had to go to hear some more speeches. There was not such a big crowd at this time.

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There is a very determined effort being made by the Kuomintang, backed by the government, to instil the three principles of Dr. Sun into the people. These principles have been often roughly translated to be the equivalent of our slogan: "Government of the people, by the people and for the people". Opportunities are made all the time to preach these three principles to all classes of people. Every Monday, each school in China has to have a short ceremony, bow to the national flag and Dr. Sun's picture, sing the national song, and repeat after the leader Dr. Sun's last will and testament to his people. Though there is often a lot of foolishness talked by many of these immature speakers, yet the tendency of this movement is to idealise Dr. Sun and his principles, and to unify the people of China as they have never been unified before. I do not suppose, in the history of the world that there has ever been definite propaganda undertaken on such a tremendous scale as we are seeing now in China, and I do not see how it can fail to produce results.

Though it is too early to predict what is going to happen in the future, yet the present situation is more hopeful, I think, than it has been for a long time. A few months ago it seemed that we were on the verge of another civil war, with Feng Yu Hsiang and Chiang Kai Shih on opposite sides. Now it seems that war has been averted and it is pretty sure that Feng Yu Hsiang will go abroad and leave his country for his country's good. He has been a storm centre for many years and one can hear all sorts of criticisms, pro and con, in regard to him. If he shows enough patriotism now to leave the country, it will be the best thing he has done in his political and military career. If he remains in China, I fear that there will be no unification under one government.

In spite of poverty and famine, bandits and threats of civil war going on more or less throughout the whole country, yet the new government, in which there are some very able men, is going about reforms in a very determined way. They are tackling, as well as they can, the problem of lack of communication, and railroads are actually being built and others projected. They are also making vast plans for the education of the masses, as well as for higher education. As I said to many of you when at home, Manchuria is, economically and politically, one of the most important places in the world now, I think. There are millions of Chinese pouring into this country, which can be compared, it is said, with the wheat fields of Canada, and on the west is Soviet Russia, and on the East, Japan and Korea. The fall of the Tanaka government in Japan may mean much towards making better relations between China and Japan, but what is going to be the solution of the Manchurian problem? This country is economically dominated by the Japanese through their railroads.

Though we have made out our papers and sent them in two months ago, we have not yet been registered by the government, and, until we are registered, our graduates will not receive official recognition. The papers have to be sent by the local educational authorities, after examining the institution, to the central government at Nanking, and the local people are evidently unwilling to do anything in regard to us. Some say it is because they are anxious to get the Government Shantung University started before they recognise a rival institution. I think this is probably true. In the meantime we can do nothing. The seriousness of the situation is that, if we are not registered, whereas other mission institutions are, in other parts of China, the students will naturally be afraid to come to an institution whose graduates are not officially recognised. I think our medical school has a strong enough reputation to stand up against this for a while, but it will be a serious blow, I fear, to the College of Arts & Science.

We are beginning to make definite plans for the building of our new hospital, but will probably not actually break ground until next spring. By that

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time we should know something definite in regard to our local status. My going to the states to raise endowment will depend largely on what happens in the next six months.

The weather is pretty warm here just now and we are taking turns getting vacations. Our family expect to go to Tsingtao, which is a beautiful sea-side resort about 200 miles from here, next week. Personally, I expect to stay only two weeks, as I prefer to be around the school where I can do work part of the day and take things rather easy in the afternoon. Fvy will, no doubt stay in Tsingtao for several weeks. My wife has not yet decided definitely on her plans.

Yours sincerely,

R. T. Shields

Received at Nashville, Tennessee, August 15, 1929.

Address: Dr. R. T. Shields, Shantung Christian University, Tsinan, Shantung, China.

Postage: Letters 5¢, postcards 3¢.

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time we should know something definite in regard to our local status. My hope is
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months.

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side resort about 200 miles from here. Personally, I expect to stay
only two weeks, as I prefer to be around the school where I can do work part of the
day and take things rather easy in the afternoon. My wife, no doubt stay in
Tainiao for several weeks. My wife has not yet decided definitely on her plans.

Yours sincerely,

R. T. Shielde

Received at Nashville, Tennessee, August 15, 1929.
Address: Dr. R. T. Shielde, Shantung Christian University, Tsinan, Shantung, China.
Postage: Letter 5¢, postcards 3¢.

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INDEXED

July 13th, 1929.

Rev. Harlow V. Holt,
Room 1421,
Chicago Temple,
CHICAGO.

TRANSFER

Dear Mr. Holt,

You probably have not heard from your friend Dr. G. H. Corey. As he has had to sever his connection with our institution, I shall write you a short history of the case.

In the spring of 1928, when I was in America, I met a Dr. Hollenbeck of Africa. The latter put me in communication with two dentists, one of whom was Dr. Corey. I wrote him first from New York and received an answer from him in June, which letter I answered, and received another from him on July 17th. Naturally, in my letters I told him what kind of an institution we had, and that he would get a missionary salary, which meant that he would not have a chance to save any money. I also sent him some literature on the school which, of course, shows that it is a missionary institution. In his letter of July 17th he said to me: "I am quite familiar with the difficulties and hardships that missionaries are sometimes forced to endure as I correspond with an old friend of mine who is in service in Upper Burma". He also said that he had other offers for service outside the United States, "but none appeal to me quite as well as your offer". "I spent the year 1925 in Brazil." "I do not think the language will be very difficult for me as I mastered Portuguese and Spanish in less than six months". This latter sentence, naturally, caused some doubt in my mind. I stopped in Chicago to visit a cousin and had a short interview with Dr. Corey in the dental office in which he was working. I must say I was rather pleased with the manner in which he handled his patients and with the interest he seemed to take in the type of work he was doing, which was in the slums.

Before this, I had written to the Dean of North-western University and received a letter from his secretary, Mr. Fargher, saying that Dr. Corey had made a very good record at North-western: "His entire record with us was most satisfactory. I believe he is a good man and will be able to do good work", etc.

I asked Dr. Corey when I met him to give me the name of some clergyman so that I could get the proper recommendations. He mentioned you, and, as you know, I wrote to you on the train and received your letter of September 12th, 1928, of which you probably have a copy. In this letter you say "In order to refresh my memory, I have interviewed Mr. Wheeler and Dr. Hodge, and both of

0722

July 13th, 1929.

these gentlemen concur with me in cordial recommendation of Dr. G. H. Corey". ... "All of us endorse his character and believe in him as a young man of fine abilities with prospects for a splendid future. We are pleased that he is now bringing to a consummation his long cherished plan to become a medical missionary."

Naturally, when I showed this letter to the Faculty, we considered it as absolutely satisfactory, as did our Board in New York. I then cabled to the Board in New York to secure Corey. Further correspondence went on between him and our Secretary, Mr. Garside, and Dr. Corey arrived here a few days before Christmas. I told him that his salary would be that of a single Methodist missionary. I have recently received copies of Mr. Garside's letters to Corey and I find that he said that the Methodist salary was G.\$1000 or Mex.\$2000 per annum, in addition to the outfit allowance of G.\$100. In the meantime, I had found out from the Methodists on the field that the salary was Mex.\$1800, and not \$2000, and we paid Dr. Corey at this rate. If we have wronged Dr. Corey in this matter we shall, of course, make the difference up to him.

As we did not know that he was on the way until a few hours before his arrival in Tainan, we had made no definite arrangements for his living, and we took him into our home. He said that he was not well on arrival, that he had eaten something that had disagreed with him on the Japanese boat. Subsequent events have made me strongly doubt this statement and I am inclined to think it was something to drink and not to eat. He had not been here many days before my family and all others who came in contact with him felt that we had been badly bitten, and that he probably was not the man for the job. It was not many weeks before I heard, from friends in the business settlement, which is located about two miles from our institution, that he had been drinking, and had also been using language not usually used by missionaries, telling of various experiences in Brazil, and also stating that he did not realize he was coming to a missionary institution, and that he had been gotten out here under false pretenses as to salary, etc. When I faced him with these charges, he denied them in toto.

He seemed to take an interest in his work and was fairly satisfactory in this, though, towards the end of his stay, there were a great many complaints of errors in technique and of urine suffering, due to septic infections, in some of his cases. We decided that he was to do no serious cases without one of our surgeons being with him.

The missionary and business community were almost unanimous in trying to do what they could for him. He was invited into many homes and we tried to make him feel at home here. I cannot understand even now his mental attitude. He was living at this time with Dr. McClure, our oldest and best beloved professor. He had not been here very many weeks before I discovered that he

July 13th, 1929.

had been drinking again, in the business settlement, and that the business people, who had at first tried to befriend him, were fed up with him. We had too many friends in the business community for anything that he did or said to hurt us personally. The climax was capped when he went to a Chinese gentleman's dinner dance one night, and I heard from friends who were there, that he was so disgustingly drunk that he had disgraced the foreign community. One of my friends told me that he had gone to Corey on the dance floor and told him that, if he did not get out of that room, he would knock him out. Some of the Chinese ladies refused to dance with him. I was not there, but I got this from absolutely reliable witnesses. When I faced him with this, he could not deny it, and his only reason for his actions was that he did not know what was the matter with him mentally, that he had not cared what happened and knew that he had not acted right. He also said that statements that he had made were not true, but that he was under the influence of liquor when he made them; he did not care to drink and he had not drunk at home. His drinking here was merely to drown his feelings. Then it came out that his mother and father had both been in a sanitarium for the treatment of "nervous" conditions. This does not tally with the statement in your letter: "He comes from a fine family, and has a good character, as well as reputation". In my conversation with him at the time in which he confessed and did not try to lie further, I asked him what he thought we could do under the circumstances, and he agreed with me that the only thing for him to do was to resign. He afterwards wrote a letter on April 14th, of which I send you a copy, as well as a copy of my reply. Whether he was drunk after this, I do not know positively. His business friends had dropped him, and, naturally, there was not any chance for him to drink in the University community. I am also sending you a copy of my last letter to him, and of his reply to it.

We did not like the idea of his going to Shanghai as it is the worst place in China for a young man of his tendencies to locate, but he insisted and got a position as Assistant to an American dentist, Dr. Ridgeway, in Shanghai.

Dr. Corey was with us for six and a half months. The total amount that he cost us, for travel and allowances, less something over \$500 for receipts in the Dental Department, was \$1700 Mex. He was a disappointment from the first, and we have learned a rather costly lesson, financially. In one of my last interviews, I read him your letter of recommendation and told him I did not see how anybody could have written such a letter about him. His reply was: "Well, I was that kind of a fellow in America". He had some good points. He seemed to like the Chinese and was kind-hearted and sympathetic, and, at times, he seemed to be greatly interested in his work. At first, he talked to me about plans that he had for ultimately building up a dental school, etc.

Rev. Hazlet V. Holt

- 4 -

July 13th, 1929.

I blame myself because I actually saw him for a short time in Chicago and I should know enough of men by this time to have made some guess as to his character at that time, but the unqualified endorsement which we had from such experienced men as you and the others whom you mentioned was considered as sufficient recommendation.

We are still looking for a dentist, but, in the future, we shall go very carefully and have some personal interviews before making any choice. Incidentally, I should appreciate it if you would investigate the dentist with whom Dr. Corey was working. - I forget the address - in the slums of Chicago. The story has gotten round here that the dental business was merely a side issue and that the main business was bootlegging. I give you this only as a rumour. Corey has lied to so many people that I do not believe without verification any statement that he may have made. This rumour may have been a drunken boast without any foundation.

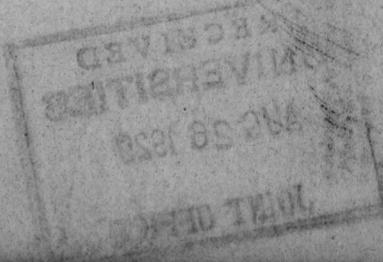
I hope I shall hear from you in regard to this matter.

Yours sincerely,

R. T. Shields

RTS:MMS.

Encl:- Copies of correspondence.



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July 13th, 1928.

- 4 -

Rev. Harlow V. Holt

I blame myself because I actually saw him for a short time in Chicago and I should know enough of men by this time to have made some guess as to his character at that time, but the unqualified endorsement which we had from such experienced men as you and the others whom you mentioned was considered as sufficient recommendation.

We are still looking for a dentist, but in the future we shall go very carefully and have some personal interviews before making any choice. Incidentally, I should appreciate it if you would investigate the dentist with whom Dr. Corey was working - I forget the address - in the city of Chicago. The story has gotten round here that the dental business was merely a side issue and that the main business was bootlegging. I give you this only as a rumour. Corey has lied to so many people that I do not believe without verification any statement that he may have made. This rumour may have been a drunken boast without any foundation.

I hope I shall hear from you in regard to this matter.

Yours sincerely,

F. T. Wheeler

RTS:MMB

Enclosed - Copies of correspondence.

RECEIVED
UNIVERSITIES
AUG 26 1928
JOINT OFFICE

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COPY

Tsinan,
April 14, 1929.

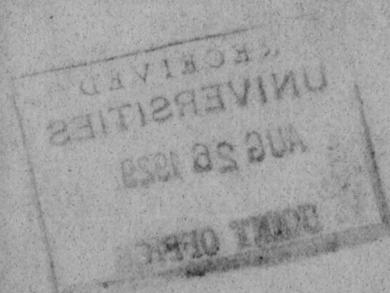
To the Executive Committee.

In answer to the accusations brought against me, I shall make no attempt to deny or refute their veracity: neither do I feel that the University, or anyone affiliated with the University, is in any way accountable for my inexplicable conduct. I assume the full responsibility for my behavior, and offer as my only explanation the fact that I was in a period of intense mental depression, the cause of which I am at a loss to know. For whatever I may have said or done during that period, I offer an earnest apology, and at the same time tender my resignation as a member of the staff.

I have but one request to make before official action is taken on my resignation, and that is that I may be permitted to complete the school term. I ask this of you in an effort to take hold of myself and break the grip of the depressing influence which has possessed me for the past three months. Among the quiet surroundings and helpful people here, I feel I shall be able to emerge successfully from this struggle with myself before the end of the academic year.

In conclusion I wish to state that I have never held any malice toward the University or any member of its faculty, and that the malicious statements accredited to me were made while I was in a state of inebriety. I sincerely promise to conduct myself in a gentlemanly manner during the remainder of my stay here, and to make every effort to regain my normal outlook on life.

(Signed) Dr. G. H. Corey.



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COPY

Tasman,
April 14, 1928.

To the Executive Committee.

In answer to the accusations brought against me, I shall make no attempt to deny or refute their veracity; neither do I feel that the University or anyone affiliated with the University, is in any way accountable for my inexplicable conduct. I assume the full responsibility for my behavior and offer as my only explanation the fact that I was in a period of intense mental depression, the cause of which I am at a loss to know. For whatever I may have said or done during that period, I offer an earnest apology, and at the same time tender my resignation as a member of the staff.

I have but one request to make before official action is taken on my resignation, and that is that I may be permitted to complete the school term. I ask this of you in an effort to take hold of myself and break the grip of the depressing influence which has possessed me for the past three months. Among the quiet surroundings and helpful people here, I feel I shall be able to emerge successfully from this struggle with myself before the end of the academic year.

In conclusion I wish to state that I have never held any malice toward the University or any member of its faculty, and that the malicious statements accredited to me were made while I was in a state of imbecility. I sincerely promise to conduct myself in a gentlemanly manner during the remainder of my stay here, and to make every effort to regain my normal outlook on life.

(Signed) Dr. G. H. Corey.

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AUG 26 1928
JOINT OFFICE

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COPY

School of Medicine,
Office of the Dean.

Shantung Christian University,
Tsinan.

April 25th, 1929.

Dr. G. H. Corey,
TSINAN.

Dear Dr. Corey,

Your letter of April 14th was received and discussed by the Executive Committee. We did not take any formal action as we preferred not putting it on the minutes as yet, but the opinion was expressed that your resignation would not be accepted till the end of the school term, provided that you did not do anything else to hurt the reputation of this institution.

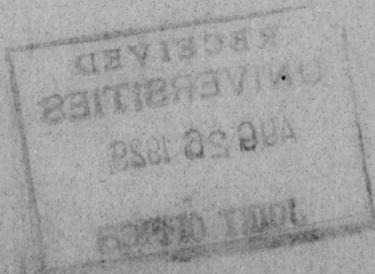
I am greatly disappointed that this has happened, but I see no other solution of the situation.

Yours sincerely,

RTS:MMS.

(Signed) R.T. Shields.

RTS:MMS.



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COPY

Shantung Christian University,
Tsinan.

April 25th, 1929.

School of Medicine,
Office of the Dean.

Dr. G. H. Corey,
TSINAN.

Dear Dr. Corey,

Your letter of April 14th was received and discussed by the Executive Committee. We did not take any formal action as we preferred not putting it on the minutes as yet, but the opinion was expressed that your resignation would not be accepted till the end of the school term, provided that you did not do anything else to hurt the reputation of this institution.

I am greatly disappointed that this has happened, but I see no other solution of the situation.

Yours sincerely,

(Signed) R. T. Shields.

RTS:MMS.

MMS:MMS.

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AUG 26 1929
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May 15th, 1929.

Dr. G. H. Corey,
TSINAN.

Dear Dr. Corey,

You told me on your return from Shanghai that you had fixed up with your friend to go into the automobile business in Shanghai and that you would go to Shanghai as soon as you could get your several jobs finished here.

In our conversation some weeks ago, I told you that we were prepared to stick to our agreement, as per my letter of October 20th, 1928. I think that it would be much better for you to return to the United States than to stay in China, especially in a place like Shanghai. As I feel a certain amount of responsibility in this matter, I shall appreciate it if you will give me in writing a statement to the effect that you have resigned from this institution and that you do not intend to take advantage of our offer to send you back to the States, but that you are going into business in Shanghai. It is always understood in such arrangements as we made that, if the person involved does not choose to return to his home country, the institution is freed from the obligation of paying the return passage.

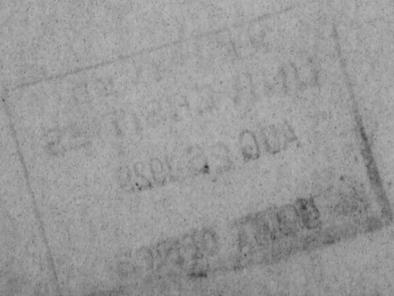
I hope that you will be able to finish satisfactorily the jobs that you have on hand now but I would suggest that you do not take on any new work. Please let me know the date on which you expect to leave.

According to our agreement, either party could terminate this agreement on two months' notice. We are prepared to pay your salary for two months from the date of your resignation, April 14th.

Yours sincerely,

R. T. Shields

RTS:MMS.



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May 15th, 1928.

Dr. G. H. Corey,
Tientsin.

Dear Dr. Corey,

You told me on your return from Shanghai that you had fixed up with your friend to go into the automobile business in Shanghai and that you would go to Shanghai as soon as you could get your several jobs finished here.

In our conversation some weeks ago, I told you that we were prepared to stick to our agreement, as per my letter of October 20th, 1928. I think that it would be much better for you to return to the United States than to stay in China, especially in a place like Shanghai. As I feel a certain amount of responsibility in this matter, I shall appreciate it if you will give me in writing a statement to the effect that you have resigned from this institution and that you do not intend to take advantage of our offer to send you back to the States, but that you are going into business in Shanghai. It is always understood in such arrangements as we made that if the person involved does not choose to return to his home country, the institution is freed from the obligation of paying the return passage.

I hope that you will be able to finish satisfactorily the jobs that you have on hand now, but I would suggest that you do not take on any new work. Please let me know the date on which you expect to leave.

According to our agreement, either party could terminate this agreement on two months' notice. We are prepared to pay your salary for two months from the date of your resignation, April 15th.

Yours sincerely,

R. T. Childs

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RECEIVED
UNIVERSITIES
AUG 25 1928
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COPY

Tsinan, Shantung, China.
May 19, 1929.

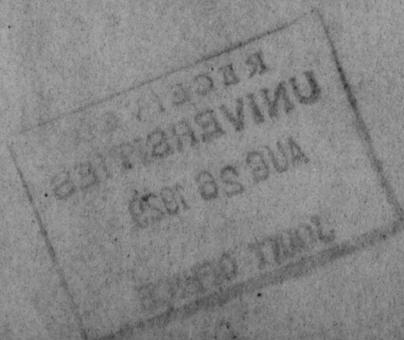
Dear Dr. Shields,

According to the terms of our agreement of October 20th, 1928, the University is responsible for my passage back to the United States. In view of the fact that I am not desirous of returning to America and, instead, intend to enter private practice in Shanghai, I waive the institution's offer to provide my passage home.

My resignation was tendered on the fourteenth of April, and I shall leave Tsinan on the twentieth of May.

Sincerely yours,

(Signed) Dr. G.H. Corey.



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Taiwan, Shanghai, China.
May 19, 1953.

COPY

Dear Dr. Shields,

According to the terms of our agreement of October 20th, 1952, the University is responsible for my passage back to the United States. In view of the fact that I am not desirous of returning to America and, instead, intend to enter private practice in Shanghai, I waive the institution's offer to provide my passage home.

My resignation was tendered on the fourteenth of April, and I shall leave Taiwan on the twentieth of May.

Sincerely yours,

(Signed) Dr. G. H. Corey.

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SHANTUNG

TRANSFER

Shantung Christian University

July 15, 1929

Dr. Randolph T. Shields,
Shantung Christian University,
Tsinan, China.

My dear Dr. Shields:

You undoubtedly know that quite a number of groups of Christian higher education in China are planning to be in Peking at the time of the formal dedication of the University, September 27 to October 1. Following their stay in Peking most of the party will later go by rail to Shanghai stopping off in Tsinan to see the University, and then visiting Taishan and Chufu; later going on to Hanking to see the city and the University of Hanking.

Those in charge of the party have inquired whether it would be possible for some of you, who will no doubt be in Peking at the time of the Yenching dedication as representatives of Cheeloo, to assist in escorting the party from Peking to Tsinan. Also, would it be possible for someone at Cheeloo to go with them to Taishan and Chufu? Most of those making the trip are unfamiliar with the Orient and would very much appreciate such assistance as you could give them. The party is anxious to see as much as it can not only of picturesque and historic places in China, but also of Christian work being done there, particularly along lines of higher education.

I am sure that any of you who may be going up to Peking for the dedication would be happy to assist in any way you can. Will you please write Dr. Stuart, to whom I am sending a copy of this letter, with regard to further details? The itinerary prepared for the Yenching University party provides that the party shall leave Peking for Tsinanfu on October 4; and that the party shall leave Tsinanfu for Taian on October 6, spending two days visiting Taishan and Chufu, leaving for Hanking on October 8. I believe, however, that it is likely the visitors to Yenching will not all leave Peking at the same time as some will undoubtedly wish to remain a few days longer than the others, so it may be that several groups will be passing through Tsinan during the first half of October. I have assured all those with whom I have talked that I am confident that both Cheeloo and Hanking will be happy to extend every courtesy.

Very cordially yours,

B. A. Garside

BAG-H
CC: Dr. Stuart
Mr. McBrier

0735

SHANTUNG CHRISTIAN UNIVERSITY
TSINAN, SHANTUNG
CHINA

Exhibit A.

SCHOOL OF MEDICINE
OFFICE OF THE DEAN

Aug. 12th., 1929.

My dear Mrs. Shaw,

My long expected letter from you has not yet arrived. Questions re status of Women's Unit- just what it means. Also is there any chance of getting the two Women's committees to give 6 people on the staff of medical school insted of 4? I am writing at home and have not my letter of last spring on hand. My Secretary in an vacation for a month and therefore I am getting a good chance to practise on my little Remington.

We have appointed a Com. to consider those points made by the Hosp. Com. of the Board which have not already been incorporated in the latest Hosp. Plans. I have written to Dr. Dickinson thanking him for the work he has done on these plans. I hope that the situation is going to justify our going ahead with building plans this fall. There is more work to be done on the drawings, surveys to be made and then the plans submitted to Contractors for bids. But I hope we can really be ready to break ground in the early spring. Some material will have to be bought and paid for at home, but we think \$50,000 or \$75,000 will cover all this. You wrote that you would lose if you sold bonds now. But the exchange is almost up to the 1928 record now. The \$867. you sent out was sold for \$2072. mex. @2.40 approx. Therefore unless something should happen to the market, we think you would do well to send out about \$50,000 or \$60,000 gold as soon as possible. I hardly dare to think we ought to wait hoping the exchange will get better. We get 4½ per. cent. in Nat. City Bank of N.Y. in Shanghai. And could do better in Debentures.

I was in Tsingtau for two weeks and my wife for three. Our Daughter is spending most of the summer there. It is an ideal summer place. What has become of your assistant who knew my daughter? Is she going to tackle medicine?

With best regards,

Yours sincerely,

W. Shields

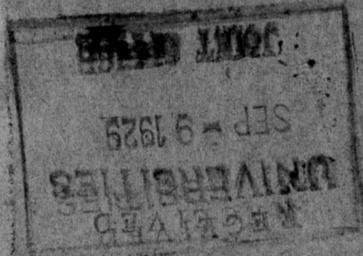
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SEP 10 1929
PRESIDENT'S BOARD
TREASURER'S OFFICE

0736

getting all right they say. We have not found a sub. for her yet when she goes
on furlough. Give my regards to your wife, and the grandmothers if they
are with you- not to forget Jean. My wife sends love to the family,

Yours as ever,

R. T. Shields



St. Central for women

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SHANTUNG

TRANSFER

Shantung Christian University

August 15, 1929

Mr. E. T. Shields
Shantung Christian University
Tsinan, Shantung
China

My dear Dr. Shields:

Your letter of July 11th proved exceedingly interesting reading and will be even more interesting to Mr. Garcia because of his close association with the field. He is on his vacation during August. We will be sure that he sees your letter upon his return.

It is gratifying to know that progress is being made toward the erection of the hospital and we sincerely trust that it will meet your ^{very} expectation.

Of course I am only speaking from a personal standpoint, but it would seem good business economy to have an electric plant if the first cost of installation could be secured. The equipment that is being made these days for individual lighting plants is so efficient and economical that the cost is far less in actual maintenance than that being paid by meter rates at any place in the world that I have any knowledge of. The whole question, however, is a rather involved one and requires considerable study.

The minute regarding Dr. Li's nomination for the Presidency is exceedingly interesting as well as your comments. We sincerely trust that he will arise to the occasion even better than you anticipate.

We are daily watching the newspapers for news from China, being fully conscious that changing conditions cannot help but in some way effect the China Union. We can, however, get the local coloring that your comments bring, and we are very glad indeed that you have written us so fully on your problem with the local government. This is one place where "watchful waiting" seems to have come to its own.

There is not much opportunity to go into the matter of personnel during the summer months as the different boards are so depleted that the regular work is not being carried on in the same manner as when the regular

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Dr. E. T. Shields - 2

department heads are in their offices. We will, however, keep the different items which you suggest in mind and take them up with Mr. Garcke upon his return.

We received the minutes of the Senate and we believe there will have to be some modification regarding the use of the restricted funds coming from the Harvard-Yenching Institute. Recent developments make it very apparent that the trustees of the Institute do not look kindly upon the process of displacing funds now used in the departments of Chinese language, literature, and history, and the substituting thereof of the restricted income. The sentence from a letter mailed July 2nd by the Secretary of the Institute is as follows:

"It was not the intention of the Institute to displace these expenditures and make amounts so displaced available for other departments."

The whole matter will have to come before the Board of Governors as likewise will the request for \$2,000 which was voted to hold in the United States.

With kindest personal regards, I am

Very truly yours,

C. A. Evans

Assistant Treasurer,
Shantung Christian University.

CAE:JC

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OVER

SHANTUNG

TRANSFER

Shantung Christian University

September 6, 1929.

Dr. R. T. Shields,
Shantung Christian University,
Teinan, Shantung, China.

My dear Dr. Shields,

I have returned to the office this week after a month spent in Cassat's house on the Vassar campus. Cassat and his family were vacationing on the shores of Lake George so they suggested we occupy their house for the month and we were very glad to accept their suggestion. I am finding it quite a struggle to get back into harness again for I am inclined to be a loafer anyway and once I let the habit get started it is hard to break.

I find your letters of July 11th and July 28th on my desk. Glad to know that you got away to Tsingtao for a few weeks but suspect that with eleven of you living in the Smith house you didn't have a particularly quiet and undisturbed rest.

Hospital Plans.

Your letter of July 11th reports that plans are going forward for the new hospital but indicates that actual construction will probably not begin until early next spring. I am glad that the comments of the Hospital Plans Committee of the Governors impressed you favorably. You will of course send us further information as to the final details of the building plans and will, I trust, send us blueprints of the final revision of your building plans. Since the doctors on the Board of Governors have taken such a genuine interest in the hospital plans they will be anxious to know what final decisions are reached. It would also be desirable as a matter of record to have the Board of Governors formally approve the final plans so there will be no room for future criticism or misunderstanding.

Duties and Support of Mr. Wolfe.

It is gratifying to know that Mr. Wolfe has proved to be such a valuable addition to the university staff. As General Manager of the mechanical affairs of the university he should be able to render an extremely valuable service for Cheelee has long been seeking the right man for this job. I note the information you give as to the efforts being made to get Mr. Wolfe put on the quota of either the Presbyterian Board or the American Board. I

0741

Dr. R. T. Shields

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9/6/29.

presume that unless we hear from you further regarding these proposals you will not expect us to take any action here further than seeking informally to encourage our Presbyterian and Congregational friends to approve the proposal. On the basis of our present information it seems rather doubtful whether either the Presbyterian or the American Board can be prevailed upon to assume Mr. Wolfe's support but I hope one of the boards may give us a pleasant surprise.

The Presidency.

Dr. Li's nomination as President did not come as a surprise and the first reaction here in America seems to be that he is the best man for the position now available. Since the appointment is to be for a five year term, it will mean that for some time to come there will be no possibility of making a change; but on the other hand it is extremely important that the University have an administrative head who has been appointed for a long enough period of time to give permanency and direction to his work. Anyone undertaking the leadership at Cheeloo would be faced by a very difficult task and no matter how ably or conscientiously he served, would be certain to meet with more or less criticism.

Finances.

Within the next few days I will try to get off a letter to Dr. Li and yourself dealing with a number of the financial questions arising from recent correspondence, so will not go into these matters here.

Registration.

I am sorry to learn that the University's registration is being held up by political conditions in the province. Practically all our universities have met with more or less difficulty from hostile or indifferent individuals and government agencies through whom applications for registration must pass. I sincerely hope, however, that our Shantung politicians will not seriously impede action on the University's request for registration. The relations between the University and provincial government have always been so friendly that I had hoped you would meet with a minimum of difficulty from the provincial government.

Dr. F. J. Wampler.

We will keep in mind the information you give as to the efforts being made to secure Dr. Wampler's appointment by either the American Board or the Brethren Mission. I certainly hope that he can be sent out to China under either of these organizations.

Dr. G. H. Corey.

The copy of your letter to Dr. Holt in regard to Corey certainly

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9/6/29.

gives a vivid picture of a messy situation. By the time I get a few more unfavorable reports on new appointees sent out to our universities I will probably be afraid to share in sending out any new recruits regardless of letters of praise and overwhelming evidences of satisfactory preparation, character and attitude. This year our office has received information regarding several cases of this sort, some of them nearly as bad as that of Dr. Corey. I am not sure whether such unfortunate experiences are due to the inability of individuals and committees to size up applicants for appointment for university positions, or whether the shock of being transplanted to the Orient is more than some of these young people can stand. It is certainly amazing that anyone going out to China with the cordial recommendations Dr. Corey had could make such an utter mess of the job as he succeeded in doing. I note that on page 2 of your letter to Dr. Holt you make the following statement:-

"I have recently received copies of Mr. Garside's letters to Corey and I find that he said that the Methodist salary was Gold \$1,000 or Max. \$2,000 per annum in addition to the outfit allowance of Gold \$100. In the meantime I had found out from the Methodists on the field that the salary was Max. \$1,800 and not Max. \$2,000, and we paid Dr. Corey at this rate."

My letter of November 19, 1928, in which this statement regarding salary was made was written after I had made inquiries at the office of Dr. Gamswell of the Methodist Board in regard to their scale of salaries for China missionaries and had been informed that for single missionaries the field rate was Max. \$2,000 per annum. I have this week again talked with the Methodist Board in regard to the matter and have once more been informed that Max. \$2,000 is the correct salary. They tell me that to March 15, 1928 the rate for single missionaries in Shantung was Max. \$1,800 but that since March 15, 1928 it has been Max. \$2,000. They have promised to give me a copy of some official statement of the Board to this effect which I can transmit with this letter. I am very much puzzled to know how it has happened that we have been using different figures for this salary, and am mighty sorry if we made any misstatement to Dr. Corey which increased the difficulties of his case. Your letter to Dr. Holt is the first intimation that we have had that there was any dispute over the question of salary; otherwise I would have sent this explanation many months ago.

I suspect that after receiving your letter regarding Corey, Dr. Holt will be extremely cautious about recommending any other young people for missionary service. You certainly gave him a stiff dose.

Give our regards to all the group on the campus. I am looking forward to seeing Lair in the next few weeks, and Smith a little later on.

Very cordially yours,

B. A. Garside

BAG:A
Enc.

0743

TRANSFER

SHANTUNG

Shantung Christian University

September 18, 1928.

Dr. Randolph T. Shields,
Shantung Christian University,
Teinan, Shantung, China.

My dear Dr. Shields,

We acknowledge receipt of your letter of August 15th.

It is good news that prospects indicate an increased enrollment over last year. I certainly hope that registration this month has equalled or exceeded your tentative estimates.

Thanks for the comments on military training which you sent in response to the inquiry I made some months ago at the request of our West China Governors. I will report this information to the West China board at a meeting to be held next month. It is certainly too bad that political difficulties and educational jealousies in the province have continued to delay the registration of Cheelee.

I enclose herewith a letter from Dr. Dickinson which he asks us to forward to you. Dr. Dickinson recently made the remark that you on the field seem to think that "the sending of hospital plans to New York is a perfunctory matter." I hope that we will soon be receiving from the field blue prints of the final draft of the hospital plans, together with any explanations necessary to make the plans thoroughly intelligible to our Hospital Committee. All of our Governors are too thoroughly imbued already with the idea that their duties and responsibility are quite nominal and perfunctory. We must get them out of that attitude some way if we are ever to expect any real help from them.

Sorry to learn that Miss Hickson has had such a siege of arthritis. Hope that her rest during the summer effected a cure.

Lair and the family spent Saturday with us over in the apartment in Elizabeth, New Jersey, where we moved on September 1st. Theodora and John have grown amazingly since we last saw them. Mrs. Lair and P. haven't changed a particle. Lair, Cassat, John and I took in a ball game Saturday afternoon but at this stage of the season the permanent chase is

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Dr. Randolph T. Shields

-2-

9/18/29.

practically ended and a good bit of the interest has waned.

We are anxious to have your views as to what should be done along promotional lines during the coming year or two. I can't very well put up anything to the Governors until we know what you on the field want to do. You are thoroughly familiar with the situation here in America as well as on the field and can judge whether we should start something in the near future or mark time a while longer.

With best wishes, I am,

Very cordially yours,

B. A. Fairide

BAG:A
Enc.

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SHANTUNG CHRISTIAN UNIVERSITY
TSINAN, SHANTUNG
CHINA

RECEIVED

OCT 16 1929

September 24th, 1929.
TREASURERS OFFICE

SCHOOL OF MEDICINE
OFFICE OF THE DEAN

RECEIVED

OCT 17 1928

MRS. SHAW

Mrs. A.K. Shaw,
156 Fifth Avenue,
NEW YORK.

Dear Mrs. Shaw,

I think you promised to write me a letter, but it has not yet arrived. My reason for writing just now is on account of Rockefeller finances. Mr. Hunter tells me that he has not yet received \$12,000 of the Rockefeller grant of \$40,000 to the Medical School for the year ending June 30th, 1929, neither has he received the \$5850 Rockefeller grant to the Pre-medical Department for the same year. This makes it rather difficult for him to carry on as we do not have much of a margin to go on. Will you please communicate with the authorities about this. Miss Eggleston used to have this in charge. Would it also be in order to ask if it is convenient for them to pay half of these grants in the first half of the fiscal year?

~~In regard to the renewal of these grants, I have formally asked for renewal of the \$40,000 for the Medical School, and have been told that it would receive sympathetic consideration, in view of the fact that we are not asking for the grant towards endowment at this time. The other grant, to the Pre-medical Department, of \$5850, we have been definitely told will not be renewed as such grants are being discontinued throughout China.~~

The University has opened very auspiciously. There are several new teachers on the Arts faculty, due largely to the Hall Estate money. We have added two teachers on the Medical staff. The latest returns from enrolment show that we shall have about 130 new students, with a total of over 200 students in Arts and Science, of whom about 80 are pre-medicals. The Medical School has about the same number as last year, 86; the Middle School has nearly 80, so we have an unusually large enrolment.

The question of registration is still unsettled, but we have recently been investigated by the local authorities, and, I hope, in the course of the next few months, we may be properly registered.

We expect to go ahead with plans for the new hospital this fall. I should like very much to get the opinion of you people at home as to when I should go to America to try to raise an endowment. It is too late for the November

0746

Mrs. A. K. Shaw

- 2 -

Sept. 24, 1929.

meeting of the Rockefeller Foundation, to ask for their grant at this meeting, and the next meeting will be in May. I think we should have practical assurance from them of a grant before we could present the case to other people, but I feel very strongly that we must try to get an endowment of G.\$1,000,000 in order to run our new plant. I expect to make a definite attempt this winter to do something with our own alumni along this line.

The McBrier party are now in Peking. They have decided not to come here till after the Yenching opening. Dr. Li will be in Peking and we will see that the members of the party are properly entertained when they get here.

Let me hear from you sometime.

Yours sincerely,

RTS:MMS.

R. T. Shields

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0747

OVER

TRANSFER

SHANTUNG

Shantung Christian University

October 2, 1929

Dr. Li Tien-lu,
Dr. Randolph T. Shields,
Shantung Christian University,
Tsinan, China.

My dear Dr. Li and Dr. Shields:

We enclose herewith copies of the minutes of a meeting of the Executive Committee of the North American Section held on the afternoon of Friday, September 27. Since the matters dealt with are of interest to the field we are sending you under separate cover forty copies of this material for distribution to the members of the Board of Managers and any others you may wish to supply.

Resignation of Mr. Cochran. As you already know, Mr. Cochran was in April, 1929, elected President of the Bankers Trust Company. His increased duties in this new capacity have kept him so busy it has been impossible for him to do any active work in connection with Cheeloo matters. He presented his resignation as a member of the Executive Committee, and also as a Shantung representative on our Central Office Supervisory Committee. Several members of the Section urged him to continue to serve in these capacities even though for the present he must be inactive, but Mr. Cochran felt that this would not be fair to the Cheeloo work and reiterated his desire to have his resignations accepted. I understand that Mr. Cochran has not resigned from the Chairmanship of the North American Section and I believe there is no thought in his mind of withdrawing from the Cheeloo Board. I sincerely hope that Mr. Cochran will continue to serve as Chairman of the Section even though he must be inactive for a year or two because he is keenly interested in the University and his advice and assistance are of great value.

Matters arising from Field Board Minutes. Actions NASEC-165-183 deal with matters arising from the minutes of July 2 and 3, 1929 meetings of the Field Board of Managers. I trust that most of these actions are self-explanatory and require no additional comments. I, however, refer briefly to a few of the most important actions:

Election of Dr. Li to the Presidency. The Committee heartily and unanimously approved the election of Dr. Li as President of the University. We have not yet heard from the British Section but are confident that they took similar action, thus completing the formalities of Dr. Li's election. We all look forward to prosperous and successful years at Cheeloo under his leadership.

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Proposed School for Nurses. The Committee was reluctant to take formal action on the proposed school for nurses until further information was available as to costs, program and probable enrolment. I wrote Dr.Li September 7 requesting further information regarding the School for Nurses so possibly the information desired by the Governors will have been sent forward before these minutes reach you.

Granting of B.Sc.degree to Pre-Medical and Medical students. The Committee heartily favored the proposals outlined in action M-867. It was their understanding that the requirements for the B.Sc.degree outlined in this action were fully equal to those for the B.Sc.degree already being conferred in the School of Arts and Science. The Committee wished to be certain, however, that the new B.Sc.degree will be fully equal to the present one.

Allocation of G\$2,000 held in reserve. The Committee expressed a desire to continue holding this G\$2,000 in reserve for the present. Although at the present time there are no definite plans for the use of this amount, the Committee feels that a number of possible uses may materialize at any time and that for that reason the same should be held for the present. We understand from Dr.Lair that the President's salary is already covered by the present budget and that the non-receipt by the field of this G\$2,000 would not create a deficit unless possibly the selection of a new dean for the College of Arts and Science might create expenditures not provided for in the budget.

Use of Women's Unit share of the Hall Estate endowment. The Committee entertained rather serious doubts as to whether the action proposed in M-876 meets with the full approval of the Women's Unit of the University, and therefore postponed action, requesting that the field do not proceed with these proposed expenditures until the proper committees of the Women's Unit have taken action and the matter has been further reviewed by the Governors.

Financial matters. We all welcomed the presence of Dr.Lair who was able to bring us detailed information as to the financial status of the University at the close of the fiscal year, 1928-29. The Committee was gratified and relieved to discover that the University was able to close the fiscal year in such a satisfactory fashion. I sometimes have a rather irreverent suspicion that sometimes our Shantung Board of Governors reaches its greatest height when it can pass such an action as NASEC-184 congratulating the field on having gotten through another year in satisfactory fashion in spite of their difficult financial problems. One sometimes wishes that we could persuade our Governors to do a little more in the way of helping the University solve these financial problems rather than sit back year by year congratulating the field on making a splendid fight against heavy odds.

Allocation of Harvard-Yenching Institute income. The Committee gave serious consideration to the policy of the Harvard-Yenching Institute as outlined in Mr.Hollis' letter of July 2. If this policy is carried out literally it would mean that all of our China colleges would

10/2/29

be required to expend the entire amount of the income from their Harvard-Yenching Institute Trust Funds for new work in the departments of Chinese language, literature and history, and for such closely related objects as purchase of library books for these departments. As each of our college boards or executive committees has met during the period since this letter of July 2 arrived very vigorous objections to this policy have been expressed. The letters we have been receiving from the field have also been very critical of this policy. Just last week I received a letter from Dr. Leighton Stuart stating that his understanding of the policy to be followed by the Institute, as a result of conversations he had with Mr. Johnson and Mr. Davis when he was in America during 1927-28, led him to expect that the Institute would be much less rigid in requirements as to the income from the Trust Fund. I hope that during the coming months it will be possible to make representations to the Institute which will persuade them to modify the policy proposed in Mr. Hollis' letter. We must keep in mind, however, that the Institute has almost absolute control over these funds and that if they insist on following such a policy as this letter proposed, the institutions have no recourse but to obey or lose the income in part or in whole. For that reason the Executive Committee recommends that the University authorities take such steps as they can this year to bring their policy for the use of the H.-Y.I. income into accord with the procedure outlined in Mr. Hollis' letter of July 2.

In going over the proposed allocation of H.-Y.I. income for 1929-1930 as contained in action M-878, it appeared to us that the following items of expenditure seemed clearly in line with the policy contained in Mr. Hollis' letter of July 2:

Two new teachers of Chinese	Mex. \$5,000
Books, annual	1,000
Research	1,500
Furlough suspense	1,500
Publication	1,000
	<u>10,000</u>

The item of Mex. \$5,210 "for present work" is clearly not in accordance with the H.-Y.I. policy as given in their July 2 letter.

The remaining items are more or less doubtful. The item "one new teacher of philosophy, Mex. \$3,000" would probably be acceptable if this is understood to be a teacher of Chinese philosophy within the Department of Chinese. The item "new teacher of Chinese, Mex. \$1,380" would probably be acceptable if it is understood that this new teacher is an addition to the staff of the Department of Chinese and is not a replacement for a resigned member of the Department. The item "for strengthening present work, Mex. \$1,000" is too indefinite for us to pass judgment, but if this expenditure contemplates new work in the Chinese departments it should certainly be acceptable to the Institute. The item "library, Mex. \$1,000" should be acceptable to the Institute if it is understood that this is a new appropriation for library books for the Chinese departments, and does not replace a grant for this purpose heretofore made from general University funds. The items "Theology, Mex. \$1,000", "Rural Institute, Mex. \$1,000", and "Middle School, Mex. \$1,000"

10/2/29

would probably not be acceptable to the Institute as they are now phrased. It should be possible, however, for you to rephrase these expenditures so that at least some of them would be acceptable. As you know, Dr.Hall's will states definitely that these funds are not to be used for the teaching of theology. While the will does not specifically forbid the use of funds for such work as teaching Chinese language, literature and history in a school of theology, it would be better if this expenditure could be tied up in some way with the Department of Chinese in the School of Arts and Science. This might be effected by some transfer of funds between the two schools. The H.-Y.I. indicated pretty clearly that they are not interested in the field of rural sociology and education concerning which we approached them on behalf of Cheeloo some months ago. Therefore, it would be necessary to restate the item "Rural Institute, Mex.\$1,000" in some way that would show that this expenditure is for work in Chinese language, literature and history, either in or related to the Chinese departments of the School of Arts and Science. These same comments would apply to the item "Middle School, Mex.\$1,000".

We hope that both of you will write frankly and fully as to the reaction of the field to the policy outlined in Mr.Hollis' letter of July 2. Any presentation that is made to the Institute should be backed up by full statements of the attitude of the administrative heads of the various China colleges.

Approval of revised budget. We did not have sufficient detailed information available to make a thorough comparison between the field budget as adopted by the Governors on April 8, 1929, and the revised budget as outlined in action M-877. The Committee, therefore, voted to approve the revised budget with the provisions contained in NASEC-186.

Gift from Rev.H.A.Lewis. Dr.Shields will recognize this gift as the fruit of some of his efforts while in America last year. We have been embarrassed by our inability to discover just exactly what we have received. Information regarding the Southwestern Securities Corporation is very difficult to secure here in New York and letters addressed to the Corporation in Arizona have brought only replies filled with vague generalities. We have a general understanding that the common stock is quoted at approximately 25¢ a share. I hope that within a few weeks we can have full details to present to the next meeting of the North American Section.

Application for extension of the Rockefeller Foundation grant. Dr.Mason wrote several weeks ago stating that he had received through Mr.Gee the University's application for another one year extension of the Foundation's grant of Mex.\$40,000, and requested us to inform him whether the Governors endorse this application. NASEC-187 was taken accordingly. I sincerely hope that the Foundation will be willing to extend the grant for this additional year, but I have an uneasy suspicion that each annual renewal will prove more difficult than the one before. Unless the University launches out in the near future on some vigorous effort to capitalize this grant we may lose it altogether.

Amendments to By-laws: The Committee was able to give only very brief consideration to the proposed amendments of the By-laws of the Board of Governors as set forth in Appendix B. I hope that the North American Section and the British Section will be able to take action on these By-laws within the next few months. Please send us your comments and criticisms on these proposed amendments.

BAG-H
Enc.

Very cordially yours,
B.A. Garside

0751

SHANTUNG CHRISTIAN UNIVERSITY
TSINAN, SHANTUNG
CHINA

SCHOOL OF MEDICINE
OFFICE OF THE DEAN

SHANTUNG

October 11th, 1929.

Mr. B. A. Garside,
150 Fifth Avenue,
NEW YORK.

TRANSFER

Dear Garside,

Yesterday I sent a cable to Mrs. Shaw, asking her to try to get the Rockefeller money and Hall Estate money for the last fiscal year sent out. We were \$12,000 short on the Medical School appropriation and \$5850 on the Pre-medical, also we had received very little Hall Estate money. J.W. tells me to-day that he has just received the \$5850 and, I think, \$3000 on the Hall Estate. I hope the other will be forthcoming before long, as it puts the Treasurer in a difficult position.

I have sent in my formal request to the Rockefeller Foundation for \$40,000 for the next fiscal year. I hope this will get through at their November meeting.

The main reason for writing to you is to tell you of what, I hope, will be the most profitable visit we have ever had in Tsinan, from the McBriers, Boyds and Mr. Pilling. We have never entertained anybody, I think, who showed more appreciation of our work. They left a delightful impression on everybody, and the fact that they had been to Yenching and the P.U.M.C. before coming here, I believe, showed us up to advantage. I found myself in the peculiar position several times of standing up for the P.U.M.C. and for the fine work that they are doing in China. Incidentally, Mr. Pilling is going to write to his brother, a manufacturer of surgical instruments, to send me his catalogue, and he will honour our order up to G.\$500.00 for instruments, and Mr. Boyd, at the railway station, gave me, as a token of appreciation of our work, G.\$500.00. The McBriers stayed with us, the Boyds with the Heimburgers and Mr. Pilling with the Ingles. We did not have any big reception, but they managed, at teas and meals, to meet almost all the staff, and they ~~McBriers~~ invited me to visit them when I go to America. I laid all my cards on the table and gave them, at their request, a copy of our budget, and told them, of course, my plans for an endowment and our relations to the Rockefeller Foundation. Some were a little doubtful of the value of their visit, after they had been to Peking first, but it could not have worked out better. I feel that we have three friends who will, at least, say a good word for us in America. I know you will be pleased at this news.

0752

Mr. B. A. Garside

- 2 -

Oct. 11th, 1929.

You will see from the Bulletin about the new members of the Arts staff and the large increase in students. Everything is going along very smoothly. The bad news I have to tell you is that the Assistant Treasurer, who was lent to us for a year by the Associated Mission Treasurers, absconded with about \$7000. about two weeks ago, and we have heard nothing of him or the money since, though we have a detective on the job and have written to various places. This hits our budget pretty hard, but we shall have to divide the expense and cut our budgets accordingly.

There is no news about registration. The Commissioner of Education has remarked to several people that the Arts School will not be allowed to register, but the Medical School will. He himself was a patient in the hospital a little while ago, and his wife, who is a Spanish woman, is now my patient in the hospital. Whether this will have any influence on registration remains to be seen.

There have been some statements in the Chinese papers, purporting to come from our students, telling about the way the foreigners and Li Tien Lu are oppressing the poor students of Cheeloo. Whether they were written by any members of the student body or not, we do not know, but the students themselves are all right so far. I fear we are going to have more or less difficulty with the Tang Pu who are, apparently, opposed to the University, probably on account of jealousy.

We are going ahead with committee meetings in regard to the building of the hospital and, I hope, before the middle of the winter, that we shall have the plans in shape to turn them over to contractors, and be prepared to build in the spring. With war talk in Manchuria and South China, it is hard to tell what is going to happen, but we may know by spring.

In my cable to Mrs. Shaw, I also asked her to send out as much as possible of the building funds so that we can get the advantage of the present rate of exchange, which is about \$2.50. Even if she has to sell some of the bonds at the loss of some interest, we think this will pay. I wrote to her about this some time ago.

Please keep in mind that, when we start the hospital, I should go to America to raise endowment, having first asked the Rockefeller Foundation for funds. Mr. Gee seemed to think it would not be necessary to go to New York for this purpose, that we could do this all right by correspondence. Keep me posted about this.

Where are you living this winter? How is your wife?
Yours as ever,

RTS:MMS.

R. T. Shields

Ran won one cup and one plate in tennis tournament this summer.

0753

Oct. 11th, 1929.

- 8 -

Mr. S.A. Gristle

You will see from the bulletin about the new members of the Arts staff and the large increase in students. Everything is going along very smoothly. The bad news I have to tell you is that the Assistant Treasurer, who was lent to us for a year by the Associated Missionary Teachers, absconded with about \$7000 about two weeks ago, and we have heard nothing of him or the money since, though we have a detective on the job and have written to various places. This hits our budget pretty hard, but we shall have to divide the expense and cut our budgets accordingly.

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There have been some statements in the Chinese press, purporting to come from our students, telling about the way the foreigners and U. S. men are oppressing the poor students of Chiao-chow. Whether they were written by any members of the student body or not, we do not know, but the students themselves are all right. I have seen some of the letters and they are all written in the same way as if they were written by the same person, apparently, opposed to the University, probably on account of jealousy.

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In my cable to Mr. Gristle, I also asked her to send out as much as possible of the existing funds so that we can get the advantage of the present rate of exchange, which is about \$2.50. Even if she has to sell some of the bonds at the loss of some interest, we think this will pay. I wrote to her about this some time ago.

RECEIVED

UNIVERSITIES

NOV 8 - 1929

OFFICE

Please keep in mind we start the hospital. I should go to America to raise endowment, having first asked the Rockefeller Foundation to go to New York for this purpose, that would not be necessary to go to New York for this purpose, that we could do this all in correspondence. Keep me posted about this.

Where are you living this winter? How is your wife?
Yours as ever,

W. T. ...

MS:MSA

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Cable checks to Shanghai -

SHANTUNG CHRISTIAN UNIVERSITY
TSINAN, SHANTUNG
CHINA

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NOV 8-1929

SCHOOL OF MEDICINE
OFFICE OF THE DEAN

TREASURERS OFFICE

October 12th, 1929.

Mrs. A. K. Shaw,
156 Fifth Avenue,
NEW YORK.

Dear Mrs. Shaw,

Two days ago I sent you a cable as follows:- "Request remit money for last year Rockefeller Hall Estate. Strongly urge you to remit all funds available for Hospital building. Exchange is very favourable." The next day, Mr. Hunter told me that he had received the \$5850 Rockefeller Pre-medical grant, and, I think, \$3000 from the Hall Estate. As I wrote you some weeks ago, we did not receive the Rockefeller Pre-medical grant, nor have we yet received \$12,000 on the Rockefeller Medical grant of \$49,000. This is rather embarrassing to the Treasurer. I cabled you because you can do this more diplomatically than I can from this end.

I also cabled for the building funds as we are going ahead with our hospital plans and hope actually to start work in the spring, if nothing unforeseen should happen. Exchange at present is over \$2.50, which is very unusual, and we feel that we should take advantage of this exchange, even if you have to lose a little on possible interest. We expect to buy most of our material in China, as we find we can get good rates from some of the importers. The new Chinese tariff law, with the illegal taxes that are put on in the interior, is raising the cost tremendously of imported materials.

I wrote to Garside yesterday, telling him what a satisfactory visit we had had from Mr. and Mrs. McBrier, Mr. and Mrs. Boyd, Mr. and Mrs. Whitford and Mr. Pilling. They all expressed themselves as greatly pleased with the work that we were doing.

Everything is going along very well, though we have not yet been allowed to register, and some of our Chinese fear that we are going to have more or less trouble with the "Tang Pu". This term means "The Party", which has its ramifications in every institution or important organisation in the country, and here, as in Italy and Russia, the party is superior to the government.

The Spanish wife of the Commissioner of Education of the province (the man who is blocking our registration) is at present a patient of mine in the hospital, but whether this will help registration or not remains to be seen.

Mrs. Yiu, whom we have gotten as Dean of Women, is splendid. I hope we can keep her permanently.

0755

Mrs. A. K. Shaw

- 2 -

Oct. 12th, 1929.

I wish you and Mrs. Avann would give me an answer in regard to the status of the Women's Unit, and also the question as to the connection between the Methodist and Presbyterian women's representatives and the money which they control. These representatives are now only in the School of Medicine and the money which they control is used for the School of Medicine. As I wrote you before, I can find nothing in all the correspondence in regard to the union with the Women's Medical School of Peking which states this fact clearly. I hope your committee will give us a ruling on it. Do the Methodist and Presbyterian Women's Committees in America expect to add workers on the staffs of the other schools of the University or contribute money thereto? Also, do your committees hold themselves responsible for the Pre-medical women students of the University?

You promised some months ago to write me a long letter, but it has never come. I asked Garside to consult with all of you as to when we should ask for endowment, and when I should plan to go to America.

With kindest regards,
Yours sincerely,

P. J. Shields

RTS:MMS.

P.S. Since dictating the above, your cablegram has arrived, saying that the Rockefeller and Hall Estate money for last year had been sent. We have received only the \$5850 Rockefeller grant for Pre-medicine, 1928-29. No Hall Estate money has been received, except an amount, I think, of \$2000 of last year. Harvard-Yenching funds, G. \$3000, were received a few days ago. I am going to write to Mr. Gee also in regard to the \$12,000 on the Rockefeller grant for 1928-29 which has not been received. Mr. Gee did not hold out any hope that we could get a renewal of the \$5850 for Pre-medical work, but he has written me that Dr. Pearce is going to present our request for \$40,000 for 1930-31.

I am very much disappointed to read from your cable that the building funds are held by the advice of the Finance Committee. I know Mr. Cochran is very conservative, but, with exchange at over \$2.50, we can sell gold at a big advantage to us, and deposit it in the National City Bank of New York at 4% fixed deposit. I should think this would be considered secure enough. Of course, we could buy Shanghai Municipal Debentures at par, giving us 6%, but we would not do that under present circumstances. It is difficult to keep up one's

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*Mrs.A.K.Shaw

- 3 -

Oct.14th, 1929.

enthusiasm in this country under present conditions. We hear of wars and rumours of wars just when we think we are ready to start on a programme of advance. As long as we can count on our home supporters, we can still go ahead planning and hoping, in spite of the local disturbed conditions, but if we do not get an endowment of at least a million dollars gold in the next few years, our work will be at a standstill, and will begin to retrograde. We have a great door open to us, and we also have the "many adversaries."

Mr.Hunter asks me to request you to have cheques sent to Shanghai and not to Tientsin. We do not keep money in Tientsin, and we get a better rate on Shanghai money.

R. J. S.

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Mrs. A. K. Shaw

- 3 -

Oct. 14th, 1929.

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R. J. S.

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SHANTUNG CHRISTIAN UNIVERSITY
TSINAN, SHANTUNG
CHINA

SCHOOL OF MEDICINE
OFFICE OF THE DEAN

November 13th, 1929.

Exhibit E

Mrs. A. K. Shaw,
156 Fifth Avenue,
NEW YORK.

Dear Mrs. Shaw,

I am writing you now on behalf of the Treasurer who tells me that \$12,000 due from the Rockefeller Foundation for the School of Medicine for 1928-29 has not yet been paid. Of course, nothing has come from this year's grant. When you approach them on this, I wish that you would also suggest that, if possible, they send half of this year's grant by the middle of the year, as it makes it very difficult for us to carry on with none of this money coming in until late in the session.

We have had a visit from Dr. James H. Woods, one of the Harvard-Yenching Institute trustees, and enjoyed him very much. He is very sympathetic and seems to understand our situation. He said very positively, that, so far as he was concerned, he thought we were justified in putting all of the Chinese work on the Harvard Yenching fund for this year, as we did not receive any notification from the Institute that the Harvard Yenching money was only to be used for new work, and could not be used for old work, thereby liberating funds to be used for other purposes. He criticised some of the items for which we had assigned H.Y. money but he also was very positive that we should try to use all of the money, if necessary, putting a large amount into Chinese books, because he said, if we did not use all of the grant this year, there would be danger that it would lapse in the future. If the other members of the Institute meet us as he has done, there will be no difficulty.

We have just passed through a very serious strike on the part of the Arts students. It began with a demonstration, asking us to try to get a Chinese Dean of Arts, and to register as soon as possible, but it went on from bad to worse, until the students refused to go to class, and the ring-leaders prevented the majority of students who were not ready to follow them from having any meetings. It was a case of terrorism, managed just as

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Mrs. A. K. Shaw

- 2 -

Nov. 13th, 1929.

the Bolsheviks have done in Russia. The students finally demanded the resignation of Dr. Li, as being an impediment to registration. Dr. Li, in spite of the protests of some of us, resigned, and put up his resignation to the students to this effect. He has since gone on a visit to his brother at Taian, and I am left as Acting President. Most of us foreigners wanted to take drastic action in regard to the leaders of this rebellion, but the majority of the Chinese members of the Arts faculty, with, I think, the approval of practically all of the Chinese, protested against this, and said that, if we took drastic action against the students, they themselves would resign. At present the students have returned to classes, and, superficially, the strike is over, but I do not think the trouble is over. There is a determined effort on the part of the educational authorities to close the Arts school. They are working through their agents amongst the students, and they have already approached at least one member of the faculty, offering him a larger salary if he would leave here at once. I am glad to say that he refused. The whole situation is very discouraging, but we are carrying on. We are calling a meeting of the Administrative Council for next week, to see if they can help us out in any way. We now have no Chinese President or Dean of Arts, and I do not see any possibility of getting either. No sensible man would come here under the circumstances.

I shall write to you or Garside again in a few days. Please do what you can about this Rockefeller money. I am enclosing a copy of a letter that I wrote to Bishop Scott the other day, and will ask you to show it to Garside.

Yours sincerely,

R. T. Shields

RTS:MMS.

No letter enclosed -

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Handwritten signature or scribble in the middle of the page.

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Main body of faint, mostly illegible typed text, appearing to be a letter or report.

RECEIVED
DEC - 7 1923
PROSECUTOR GENERAL'S OFFICE
TREASURER'S OFFICE

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OVER

SHANTUNG

TRANSFER

Shantung Christian University

November 16, 1929

Dr. Randolph T. Shields,
Shantung Christian University,
Tsinan, China.

My dear Dr. Shields:

This will acknowledge receipt of your letter of October 11. I am glad to note that the Mex.\$5,850 sent out by the Rockefeller Foundation for the Science appropriation for the Arts College, 1928-29, reached the field promptly. For several weeks I have been scurrying around seeking to obtain and to get into the hands of the Rockefeller Foundation the report for 1928-29 which they required before they were willing to pay the last Mex.\$12,000 on the Medical School appropriation of Mex.\$49,000 for 1928-29. I attach hereto a copy of the letter I sent Dr. Pearce day before yesterday. I hope that on the basis of this letter they will be willing to remit this Mex.\$12,000 at once. I do not know whether they will send the amount direct or through our office. If they use the latter procedure we will transmit the remittance the same day it reaches us.

I believe I have already reported to you that Mrs. Shaw on November 1 gave up her work with the Presbyterian Board and has accepted a position with the Bankers Trust. She proposes to turn over to our Central Office the Shantung books, and expects to complete this transfer sometime during November. She has been delayed for a few weeks both by her desire to have all records in shape before they are turned over and also by the fact that she has gone to the Bankers Trust just at the height of the Wall Street flurry and so has been working day and night. Since Mr. Evans has already been elected Assistant Treasurer of the Shantung Board of Governors we will probably look after the Shantung accounts on the same basis as we are already doing for the other five Universities cooperating in our Central Office. As soon as the books are received from Mrs. Shaw I will write you and Hunter, and will consult with Lair more at length regarding various financial items.

The chief cause for the delay by the Rockefeller Foundation in making their final payment on their 1928-29 Medical School appropriation has been their non-receipt of the report showing the income for the Medical School last year. The report I am sending Dr. Pearce at this time was gotten together only after rather extended work, and even then I simply had to hazard the best guess I could in some places. It would speed up things tremendously if the Field Treasurer next June, when he has closed the accounts for the year, would prepare this statement for

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11-16-29

the Rockefeller Foundation for the year 1929-30 so as to show the following two facts:-

1. That the contribution of the Women's Committee, including salaries of women members of the medical staff, amounted to Mex.\$2,800 or more
2. That the income of the School of Medicine, exclusive of contributions from the Women's Committee and the Rockefeller Foundation, amounted to Mex.\$122,325 or more.

It seems to me that the Field Treasurer is able to prepare such a report more accurately, as well as more promptly, than could be gotten together here in New York. All of our other Universities receiving appropriations from the Rockefeller Foundation follow this practice of having the Field Treasurer prepare financial reports at the close of the fiscal year. Usually these reports go forward promptly, two copies being sent to Mr. Gee in China, and two copies to our New York office. I always forward a copy of the report to the Foundation with whatever comments seem to be necessary and in every case they have approved the reports promptly and with no objection if they are in anything like satisfactory condition.

As soon as I learn from Dr. Pearce that the Foundation has approved the statement for 1928-29 and is forwarding the last Mex.\$12,000 I will write him requesting that for 1929-30 the Foundation advance its appropriation of Mex.\$40,000 at the rate of Mex.\$10,000 for each quarter, the first quarter to be paid immediately; the second quarter, about December 1; the third quarter, about February 1; and the last quarter, about May 1. I will request that the Foundation adopt the policy they have already approved in the case of our other Universities, to wait until after the end of 1929-30 for a final accounting on this appropriation of Mex.\$40,000, making at that time any adjustment necessary through possible shortage of income during 1929-30 by charging such an adjustment as an advance on 1930-31. This would greatly simplify the financial difficulties you have been having during the last year.

You will be gratified to learn that the Rockefeller Foundation has just informed us that they have approved a continuance of the Medical School appropriation for the year 1930/31 on the same basis as these grants have been made for the last six or seven years. The amount of the appropriation for 1930/31 is Mex.\$40,000. We made a tentative effort to induce the Foundation to consider Mex.\$49,000 as their appropriation for 1930/31, but found that the suggestion did not meet with a favorable reaction, so we did not press the matter.

I am mighty glad to learn that all of you enjoyed the visit of the McBriers, Boyds and Mr. Pilling. I have a note from Mr. McBrier written on October 10 in which he tells of his enjoyment of the time he spent on the Chelcoo campus.

We have all rejoiced greatly at the news coming to us in the bulletin from week to week as to the large increase in students and the new members of the Arts staff. The trick of your Chinese assistant in getting off with Mex.\$7,000 must certainly have been a serious one.

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Dr. Shields

11-16-29

was he employed simply on the recommendation of the Associated Mission Treasurers? I certainly hope that the young gentleman was found and that the University was able to recover at least a part of the loss.

I am sorry to note that the difficulties in the way of registration are still continuing. All of our Universities have found registration a very prolonged and tedious process. I can see no earthly reason for refusal of the government authorities to the registration of the Arts College, as well as the School of Medicine, except on the grounds of educational jealousy.

I presume Mrs. Shaw has written you explaining why she has been reluctant to send out building funds at the present time. Mr. Henry Cochran feels quite strongly that it is a very reprehensible policy of "gambling on exchange" to send out building funds before they are actually needed. Most of our other Universities do not agree with him at this point. For example, in Yenching University I have, during the last month, sent out Gold \$225,000 in funds for the proposed Chapel Building, which will certainly not be begun until next spring at the earliest. We instructed the field treasurer at Yenching to place these funds in a satisfactory account at interest in the National "ith Bank or the Hongkong Shanghai Banking Corporation, and to leave them there until the Chapel was begun. This action was taken in accordance with the wishes of the donor of the Chapel at Yenching, and under authorization of our Yenching Finance Committee. However, no one here in America is willing to hazard a guess as to what the trend in exchange will be. Possibly six months from now it will be even better than it is at this time. Mrs. Shaw feels, and I agree with her, that it would be unwise to press the question of sending out building funds at this time when Mr. Cochran feels as he does.

We are keeping constantly in mind the urgent need for securing an endowment for the School of Medicine and also for the other departments of the University. I have been depending on you to take the initiative when you think the time is ripe to make a start. As you know, our Board of Governors have a fine system of brakes, but very little motive power. The only way we will get any action from them is to get behind and push. It would be too much to expect our Governors to traverse the difficult road of promotional activity under their own power. The pressure will have to come for the most part from the field. While our Board of Governors is made up of wonderfully fine men and women, I frankly feel that they would let the University die of malnutrition if the people on the field allowed them to do so. It will make our Governors uncomfortable, and possibly a little impatient, to receive constant and imperative requests from the field that they bestir themselves, but I feel nothing else will move them. I have discovered that the Universities in China that secure the most response from the home boards are the ones that are most proficient and most persistent in their demands on the home boards. Some of our institutions are suffering more and more in each succeeding year from lack of support, and about the only reward they are receiving is an occasional congratulatory minute of the home boards, thanking the administrative officers for doing such a fine job under such difficult conditions. If this be treason make the most of it.

Seriously, I hope very much that all of the administrative

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officers at Chicago, and also the Board of Managers, will keep constantly before the Board of Governors the urgent necessity for seeking new support at a very early date. Every one on the Board of Governors knows how I feel about the matter, and while they are always very polite, they have the idea that I am more or less of a lone voice crying in the wilderness.

Of course, our plans for promotional work must depend to a large extent on what happens at the January meeting of the Council of Higher Education. We are all earnestly hoping that all the China Colleges will get together on the correlated program and that our promotional work here in America can be done on a united basis. Should it happen, however, that the Council meeting in January fails to accomplish the job it is undertaking, I feel that every one of our union Universities in China will be forced by its financial needs to launch out on a campaign immediately, either independently or on whatever basis of cooperation we can agree upon among ourselves.

Congratulations upon the new honors that have come to the Shields family through the skilful wielding of the tennis racket by your young son. I would certainly enjoy seeing him again although I suppose he has grown so now I would hardly know him.

We have enjoyed having the Lairs near by this fall. Katherine and Margaret seem to be spending a large fraction of their time, and a still larger fraction of their cash shopping here in New York. Lair has a Whippet so manages to cover a good deal of territory. The Garside family has not yet been able to finance a car but is contemplating buying a second-hand Ford if we can find one cheap enough. I suppose that after the crash on Wall Street we should be able to pick up some rare bargains. We are living over in Elizabeth, N.J., as I may have mentioned before. Jean is now a kindergartner and considers herself quite grown-up. We all like the suburbs considerably better than Manhattan Island. Margaret saw Dr. Jones (in Dr. James Alexander Miller's office) about ten days ago and he told her that she was getting along very well and that he was willing now to pronounce her case as definitely arrested.

With warmest regards, I am

Very cordially yours,

B. A. Garside

BAG-H

Enc.

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SHANTUNG CHRISTIAN UNIVERSITY
TSINAN, SHANTUNG
CHINA

SCHOOL OF MEDICINE
OFFICE OF THE DEAN

November 28th, 1929.

SHANTUNG

Mr. B. A. Garside,
150 Fifth Avenue,
NEW YORK.

Personal

TRANSFER

Dear Garside,

I am sending you a copy of a letter I wrote to Balme which gives the news up to the 26th. Nothing has happened since then, except that the students in Phillips' class protested against going back to him. This was a trouble that started long before the strike. I heard from one source that it had been settled yesterday, and from another that it had not and that there might be a students' strike again next Monday. Mr. Yi Hsing Lin is handling the situation splendidly, so far, but I fear, if he gets too much criticism, he may quit, and, if he does, I think we shall have to close the School of Arts. I think everybody will agree with me that the situation now cannot be handled by a foreigner. Yi is the only man that I see who can do it now. Even if we could get one of the men on the staff to attempt it, I doubt if he would succeed. I have never felt so discouraged and disgusted with a certain people as I do now.

The Medical School is not involved, but those of us who are most interested in the new hospital have stopped thinking about it at present. If we are to be at the mercy of the Tang Pu, without any law to protect us, apparently, I do not feel like putting any more good American money into China. It may be that the situation will seem brighter later on. It is hard to change the leopard's spots. When everything that is done is mixed up with politics and suspicion and face, it makes one skeptical as to how much good one can do.

The nursing situation in the hospital is very discouraging. It is even worse than the Arts School. Heimbürger and I do not feel like building a large hospital when we cannot manage the one we have, either as to personnel or finances.

This letter is not for publication. It is not often that I feel as I have in the past few weeks. It may be that I had better look for a job at home, if I am not too old. One expects to meet opposition from the outside, but when there are attacks from within, it makes one feel that there is no security. I feel convinced, from all that I have learned since Dr. Li resigned,

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Mr. B. A. Garside

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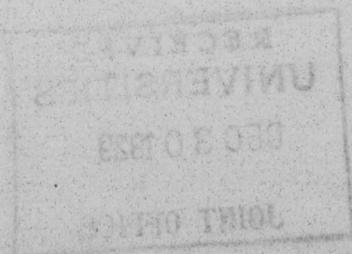
Nov. 28th, 1929.

that there was nothing for the Field Board to do but to accept his resignation. One cannot explain this situation to people in England and America. The psychology is something we cannot understand.

Yours sincerely,

R. J. Shields

RTS:MMS.



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Nov. 29th, 1929

Mr. D. A. ...

that there was nothing for the field point to do but to
accept his resignation. The correct action in this situation
is to people in the field and America. The organization is remaining
we cannot ...

Yours sincerely,

[Handwritten signature]

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SHANTUNG CHRISTIAN UNIVERSITY
TSINAN, SHANTUNG
CHINA

SCHOOL OF MEDICINE
OFFICE OF THE DEAN

November 26th, 1929.

Copy to Mr. Garside.

Dr. H. Balme,
The Crossways,
Dormansland,
LINGFIELD.
Surrey.

Dear Balme,

I wrote you on the 8th, telling something of the trouble that we have had with the Arts School. To give a brief review of the matter: the students held a parade on October 27th and asked that we take steps to get a Chinese Dean of Arts, and to hasten registration. They asked for a holiday on the 28th, and they went to class, at least partially, for the next few days. However, on Friday, November 1st, they put up posters demanding that Dr. Li should leave. On Sunday, the 3rd, he resigned, and for the last three weeks I have been acting as President. You can imagine what a difficult situation I was in. I do not think I have ever had anything to worry or discourage me as much. During the week of the 10th, the students went back to class. By the 18th they, apparently, had received so much outside encouragement that the ringleaders were more radical than ever. They changed the name of their organization from that of the Reorganization Committee to that of the "Shou hui chiao ya ch'uan t'uan" (the group to take back the educational authority). Even before this, two things were very evident: (1) that they were getting real encouragement from "The Party", and probably from outsiders, and (2) that there was a definite break amongst the students themselves, and the large majority wanted to go back to class. The Soviet tactics had been employed and the small minority was terrorising the majority.

On the 20th, we had a meeting of the Administrative Council, all the members but Dr. Ch'eng Ching Yi being present. Some of them arrived on the 19th. They met for two days, the 20th and 21st. Some of the questions up for consideration were the reorganization of the Board of Managers and the Senate, in order to conform with the Government requirements for registration, and also the consideration of Dr. Li T'ien Lu's resignation. The majority of the members of the Council, before they came to Tsinan, were of the opinion that they would certainly back Dr. Li and not accept his resignation. After being here for two days (the vote on this question was postponed until the

0769

Nov. 26th, 1929.

end of the second day) there was a unanimous vote that, under the circumstances, the only practicable thing to do was to accept his resignation.

You will see the minutes of the Board. A committee was appointed, as usual, to look for a new President. Temporarily, an Executive Committee for the University was appointed, with Mr. Yi Hsing Lin as Chairman, Mr. Yang and Dr. Fugh, the Chairmen of the Administrative Committees of the School of Science and of the School of Arts, were the other members of the committee, with the Vice-President. Needless to say, this lifted the burden from me, as Mr. Yi and the other Chinese have taken full responsibility for dealing with the Chinese. A foreigner could not possibly head up the University at this time. The Senate is reorganized so that a majority of the members are Chinese. Two-thirds of the Board are to be Chinese. I am delighted at the way that Mr. Yi and his committee have tackled the problem. Mr. Lin Tee Yi has also remained in Tainan to help. They have met several times with the Bureau of Education leaders and with the Provincial and local Tang Pu leaders, and, of course, with the radical leaders of the students. We have passed through a very critical situation and I think it is due to Mr. Yi Hsing Lin that the Arts School is still open, and students have all returned to class, so far as I know. We were in touch with the police and for several nights we had plain clothes men on the job who had orders to call in a detachment of police if necessary. I think it is more than a rumour that more than one night there was danger of violent action being taken by the radicals, of course, being backed by outsiders. We might have had buildings burnt or there might have been a fight, but, at present, everything has been talked out and we hope we are going to have no more trouble. It remains to be seen whether this hope is well founded or not. We have not expelled any students, and we do not intend to. This is a fact that it will be hard to explain to our American and British friends, but those of you who live or have lived in China will appreciate that we have reached a point where we must let the Chinese take a lead and must deal with these problems in a Chinese way.

The Medical and Theological Schools have not been involved. You will see that the Board took action separating the Theological School from the University and we are functioning now as separate units.

The radicals attempted to drag the Middle School in, but did not succeed. They have also tried to stir up the workmen, but have failed. Though we may not seem to have gained a victory, yet I think it is understood by all that the other side lost. They were definitely out to break up the Arts School and they have not succeeded as yet.

Dr.H.Balme

- 3 -

Nov. 26th, 1929.

We are going ahead and are trying to become registered as that seems to be the proper thing to do.

I shall keep you posted as to any further developments. There are many incidents connected with the history of the past six months, the inner workings of which have come to light. I have never before been mixed up with such a complicated situation, both as to the inside and outside factors involved.

Yours sincerely,

R. J. Shields

RTS:MMS.

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SHANTUNG CHRISTIAN UNIVERSITY
TSINAN, SHANTUNG
CHINA

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SCHOOL OF MEDICINE
OFFICE OF THE DEAN

SHANTUNG

December 17th, 1929.

Mr. B.A. Garside,
150 Fifth Avenue,
NEW YORK.

INDEXED

TRANSFER

Dear Garside,

I enclose a copy of a letter to Mrs. Avann which explains itself. I hope you will receive my cable to-morrow and will get busy on the matter of whether this woman is young, is a graduate of a dental school and is the proper kind of stuff, and, most important, whether the W.F.M.S. will take her support. We do not have a Chinese dentist now, but we are hoping to get one from Chengtu next summer. We do not want to use the funds that we have to pay for foreigners, but we do want this woman dentist, as well as the young Chinese graduate. My idea, of course, is to build up gradually a school of dentistry, as well as a school of pharmacy.

Another letter of yours, of Oct. 22nd, deserves an answer. Young Dr. Cope, apparently, does not want to come out as a missionary. He would like to spend a number of years in China. We want a man who would come out, presumably, for life work, study the language, and settle down to business. Of course, if he was self-supporting, we could use him in the hospital, but we would not want to pay the travel expenses and salary for a man who wished to stay with us only a few years, and therefore would not get the language. We are trying to use the money that we have out here for Chinese, therefore we should not be prepared to pay anything for Dr. Cope, and, unless he is to be a permanent man, we should certainly not ask the Canadian Church, or any other, to take him on.

There is no change in the local situation since I last wrote to you. The School of Theology is going along, being separated from the University, and the School of Medicine is going along, in spite of the fact that it is attached to the University. There is a School of Science and a School of Arts, with administrative committees, nominally in charge. Neither school can nominate any of their Chinese to be dean. They are either obviously unsuitable, or are unwilling to face responsibilities. As we are putting Chinese to the front, no foreigner should be elected to these positions. Mr. Yi is acting as chairman of the Executive Committee, and we have committee meetings and Senate meetings, the Senate being even more useless than it used to be. We have not been able to

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SHANTUNG CHRISTIAN UNIVERSITY
TSINAN, SHANTUNG
CHINA

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SCHOOL OF MEDICINE
OFFICE OF THE DEAN

SHANTUNG

December 17th, 1929.

Mr. B.A. Garside,
150 Fifth Avenue,
NEW YORK.

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Mr. B. A. Garside

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Dec. 17th, 1929.

get anywhere towards nominating deans for the two schools, or, as some of us insist on, one dean for the two schools, for the present. We have no President. The morale of the Science and of the Arts Schools, which was never very good, is now rotten. It is the most discouraging situation we have ever faced, and I do not know what is going to be the outcome.

Registration is the great aim to be attained, so the Chinese think, and we are putting ourselves very largely in the hands of the Chinese. If the worst comes to the worst, we expect that the Medical School will take over the Pre-medical and salvage it from the wreck. I do not see how we can get any good man to come here as dean or as president. There is a possibility that we might get Lin Tsu I to come as Dean of Arts, but we cannot get the faculties to agree to his nomination. You people in America, unless you have been in China, cannot realise the complications that are in the situation. I will write to you again before long.

Glad to know that you wife is apparently well.

With best wishes for all of you for the New Year,
Yours sincerely,

R. V. Shields

RTS:MMS.

^{18th}₁₉ Senate by 10 to 3 vote nominated Lin as Dean of both Schs. Will he accept? Will those opposed, more true to racial type, begin underground work against him?

R. V. S.

0774

December 17th, 1929.

Mrs. Orpha C. Avann,
4949 Indiana Avenue,
CHICAGO.

Dear Mrs. Avann,

I am writing to you in regard to the dentist of whom you wrote to Mr. Garside on November 15th. I am also sending a copy of this letter to Garside, as well as a cable to him as follows:- "Interested, is support available. send full details by letter".

You say in your letter that "she is an oral surgeon, a dentist and a very fine X-Ray operator". Presumably she is a graduate of a dental school and not merely a dental technician. How does it happen that she is an oral surgeon and also an X-Ray operator? Does this mean that she is an expert in X-Ray work, as far as dentistry is concerned, or is she an all-round X-Ray woman? From your letter, I would presume that the W.F.M.S. would be prepared to take her support. It would be very difficult for us to be responsible for it, specially as we have arranged to get a Chinese graduate from the Chengtu School of Dentistry next summer. Mr. Garside is mistaken in saying that we have a Chinese dentist. We only have hopes of getting one. As you may remember, we have had two dentists in the past few years, one a Chinese, the other an American, from Chicago, both of whom were failures as far as our work was concerned.

You know the type of person that we need, aside from professional qualifications. We want a dental missionary who is willing to live on the small salaries that missionaries get and would not be drawn off by the prospects of making a large amount of money in one of the port cities. An American dentist in Shanghai or Tientsin can make plenty of money. Dental missionaries seem to be rather rare birds. We need one or two dentists very badly to do the actual work for the community and for the hospital patients, and, in addition to that, we hope, as soon as practicable, to start a small class in dentistry. This can be worked very economically, both as far as money and teachers are concerned, in conjunction with the School of Medicine. We are carrying out this same plan in regard to Pharmacy.

We would expect this dentist to study the language, whether we should send her to the Language School in Peking

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Mrs. Orpha C. Avann

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Dec. 17th, 1929.

or not is a question. The important details that we want are whether she is a graduate dentist, and whether your society would take her support. Also we should like to know her age and whether she is made of real missionary stuff. I am asking these questions because I feel, from the tone of your letter, that you do not know much about the applicant, and, having been so badly bitten by a dentist from Chicago, recommended by Dr. Harlow Holt, I am a little shy of applicants. If this applicant is the right sort, we need her and want her, so I hope that you may be able to send her out to us.

You may have heard something about the trouble we have had this fall in the School of Arts & Science, trouble instigated by the Radical Party of the Government. We have had a very difficult time and Dr. Li, the President, has resigned. The situation is quiet at present, but we are still without a President or a Dean of Arts, and have not become registered. The Medical School has not been affected, but, if the Arts School comes down, the Pre-medical, of course, is involved, and this, indirectly, would affect us. You friends at home cannot realize the kind of conditions that we are up against, in mission administrative work in China to-day. I imagine it would be comparatively easy to be an administrator in an American school, compared with the complications and political intrigues that we are constantly up against here. We foreigners cannot understand the conditions that are constantly confronting us.

I am sending a circular letter very soon which will give you more news. As conditions are at present, none of us feel like pushing the matter of building a new hospital.

With belated Christmas greetings,
Yours sincerely,

R. T. Shields

RTS:MMS.

Copy to Mr. Garside.

SHANTUNG

SHANTUNG CHRISTIAN UNIVERSITY
Tsinan, Shantung
China

School of Medicine
Office of The Dean

December 18, 1929.

TRANSFER

My dear Friends,

As Christmas draws near, one thinks more often than ever of the home-lands and of the old friends, and therefore I am going to send you a belated Christmas letter. I go over my mailing list of 125 names, to whom I send my letters, so I have thought of each of you, though I cannot write a personal letter to each. I have received enough answers to my previous letters to make me feel that those letters are justified, even though many of you have not written me for a long time. I am a poor hand at sending cards, but my wife and daughter make up for my defects in this line.

I have been very sorry to see from our newspapers the news about the Wall Street crash. I hope that none of you were personally involved in the loss.

Since writing you in July, we have been through some unusual experiences. The University opened with a record enrollment of 454 students, 89 of whom were medicals. We also admitted this year a limited class of 12 in Pharmacy. This is the beginning of what we hope will be a School of Pharmacy, in connection with the School of Medicine. We also have a few technicians in training. Our hope is that we shall later on be able to train men and women along all of these lines, and also in dentistry, if we can ever find a missionary dentist.

We have been very fortunate, until this fall, in not having any disturbances within our student body, such as practically all schools in China have had, but in November our turn came. Some of the Arts and Science students, instigated by the "Party", of which I wrote in my last letter, began to agitate against the President and authorities because they thought we were not active enough in seeking a Chinese Dean for the School of Arts and Science, and in pushing for registration with the government. The students and alumni feel the need of registration very greatly, as there will be discrimination against them if they are not graduates of a registered institution. Things went from bad to worse. The students refused to go to class, and finally, the President, feeling that he did not have the solid backing of the faculties, resigned. This automatically made me Acting President, in the midst of such conditions of politics, intrigues and suspicion as only those of you who have lived in China the past few years can realise. There was enough anti-imperialism and anti-foreignism in the situation as to make it practically impossible for a foreigner to manage. I called a meeting of the Executive Committee of the Board of Managers. They appointed their Vice-Chairman and two members of the faculties to act with me as an Executive Committee of the University. Our Chairman, who knows his own people well, soon got in touch with influential parties in the Bureau of Education and "The Party" and finally got the students quiet and back to class. The whole affair had been worked up as the Bolsheviks worked in Russia: a well organised small minority of students had terrorised the majority, who were prevented from holding meetings to oppose them and who followed them like sheep.

The school of Medicine was not affected as the medical students refused to have anything to do with the demonstrators. I have never before been through such an experience. It is impossible to explain to you people at home.

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Though the students are now quiet, our troubles are not yet over. We have separated the School of Theology from the rest of the University and have divided the School of Arts and Science into two schools, all this for purposes of registration, and now we have no dean for these schools and no President, and, under the circumstances, little hope of getting either, and we are, apparently, as far off from registration as ever. The Educational authorities have said that they would register the School of Medicine, which has a good reputation over the whole country, but we do not want to split off from the other schools if we can help it. Needless to say, I have felt tired, discouraged and disgusted during these weeks and not in the humor for writing letters or Christmas cards. However, the spirit in the School of Medicine, staff and students, has been fine, and that, after all, is my job. I consented to be Vice-President as a side issue, though it has taken up most of my time lately.

We celebrated our twenty-fifth wedding anniversary on the 7th. The date was within a few weeks of twenty-five years since our arrival in China also. The staff of the Medical School and Hospital gave a reception for us and presented us with a beautiful silver bowl, and Evy had a dinner for us too. We are still able to toddle round, even after all these years!

As to politics and wars, no one can predict what may happen. We do not expect fighting here. Many think that Chiang Kai Shek's reign is almost over. Yen Hsi Shan seems to hold the balance of power. See the New York Times.

This letter carries with it best wishes for a good new Year to all of you. I hope I shall get a few answers to this also.

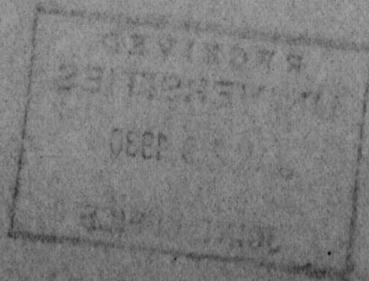
Yours sincerely,

R. T. Shields.

Received at Nashville, Tennessee, January 18, 1930.

Address: Dr. R. T. Shields, Shantung Christian University, Tsinan, Shantung, China.

Postage: Letters five cents, postcards three cents.



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DEC 18 1929

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Yours sincerely,

R. T. Shields

Received at Nashville, Tennessee, January 18, 1930.
 Address: Dr. R. T. Shields, Shanghai Christian University, Tainan, Shanghai, China.
 Postage: Letters five cents, postcards three cents.

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SHANTUNG

TRANSFER

Shantung Christian University

December 19, 1929

Dr. R. T. Shields,
Shantung Christian University,
Tainan, China.

My dear Dr. Shields:

We acknowledge receipt of your cablegram of the 17th which we have decoded as follows:

"INTERESTED. IS SUPPORT AVAILABLE? SEND(ING) FULL DETAILS BY LETTER. SHIELDS."

We understand this cablegram refers to the young woman oral surgeon and dentist concerning whom Mrs. Avann wrote us on November 15. I am not certain as to the meaning of the last part of the cable which can be decoded either as "send full details by letter" or "sending full details by letter". Probably you mean that you are at this time sending by mail further information as to the needs at the University for such a dentist, and also suggestions as to possible methods of appointment and support. However, I am at this time asking Mrs. Avann for further details concerning this young woman and the possibility of her support by the W.F.M.S. or some of the other cooperating woman's boards, and will transmit this information to you as soon as it is received.

I have recently received a letter from Mr. Lindsay S.B. Hadley, Candidate Secretary of the Presbyterian Board, in which he gives the following quotation from a letter he had just received from Dr. Fred Tooker:-

"Is the Board looking for a nose and throat specialist for China? My family have required the attentions of such a man, a fine fellow, and we have learned that he has sometimes considered the foreign field. He is married and has a child or two, but if he was not eligible for Hanking, for instance, the P U M C might use him. How would it be to send him some blanks, so that he would consider the matter more definitely? The name is Dr. Ralph L. Harvey, Forbes Boulevard, New Rochelle, N.Y.

"I might add, that at a family garden party which my sister, Mary Heylman, gave on Saturday, where there were about a hundred relatives present, I learned of a cousin, a lady doctor, who is specializing in orthopedic surgery. She is

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evidently well-prepared, is now practicing in Newburgh, N.Y., and must be thirty or something over. I do not know whether the Board is in need of an orthopedist, or what her reaction would be to a call from the mission field. Her name is Penelope Sherwood."

Would Chesloo be interested in either or both of these prospective candidates, and if so, what would be the possibilities as to support?

A few days ago Mrs. Avann wrote to ask whether we could supply her with any detailed information as to the personnel needs of Chesloo Medical School which she can use in preparing a paragraph for the Chesloo Medical School in the annual list of personnel needs prepared by the Student Volunteer Movement. I have had to reply to Mrs. Avann that we had very little information beyond that contained in Chesloo Bulletin No. 72. I know how difficult it is for the University to prepare at any time a statement of personnel needs during the coming year, because these needs are so closely bound up with questions of Mission Board quotas and possibilities of support. If, however, it were possible for you to send us each fall some general statement of the needs, not only for the Medical School but also for the other colleges of the University, it would help us materially in supplying to the Student Volunteer Movement and to the Foreign Mission Boards the information they are constantly seeking as to specific needs in each of our China colleges.

During the last fortnight our office has been receiving many reports as to the student problems at Chesloo and the resignation of Dr. Li. I am mighty sorry that these difficulties have arisen and also regret very much that Dr. Li found it advisable to resign. Whenever a student body takes on itself the control of the administration of an institution I have a tendency to forget my democratic raising and incline toward autocracy.

Very cordially yours,

BAG-H

B. A. Carside

SHANTUNG

TRANSFER

INDEXED

December 24, 1929

Dear Shields,

I am sending off herewith a rough draft of the minutes of the Provisional Committee meeting held a few days ago. In the next mail will follow a final draft of these minutes, accompanied by a more formal letter from the Secretary endorsed by the Chairman of the Committee.

This preliminary note is to give you the earliest possible information as to what is being done. The North American Section seems to have at last taken up with a start to the urgent necessity of undertaking some definite Chinese provisional work at an early date, in connection with the correlated program if it is adopted by the Council in January, and as an independent basis if the Chinese colleges are still unable to get together. If we can nurture their interest, we may be able to accomplish something concrete.

We will be able to outline, better than any of us, what preparations you will need to make for any provisional work here in America during 1930. First of all are the arrangements for your teaching and administrative work at Shanghai a pretty stiff job to make. Second, and most vital from a provisional standpoint, would be to line up Chou, Sun, and other influential individuals in Shanghai people in China widely behind the Chinese appeal for National School education. A strong recommendation from the Field that the Foundation give half a million gold to such an equal amount raised by the University would carry conviction here in America, but without such a recommendation the case would be extremely difficult and probably impossible. Third would be the necessity of getting the fullest possible information as to just what would be expected for, both in the National School and in the other departments of the University. Infinite, clear-cut objectives, in class graduated to periods of different lengths are a tremendous asset in a campaign. And fourth would be the necessity of bringing with you as full, fresh, and as visually attractive publicity material as you could. Lots of good, clear-cut, interesting pictures are indispensable. Articles and stories are valuable, but you could grind them out of your own brain after arrival if necessary. I wish that full-length motion pictures we have been talking about for two years could be completed. In these my possibilities are none.

I hope that you will be able to do the work of

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the colleges which have been recently inactive in the provisional field will stir the Council to further and more widespread action on the correlated program. We are rapidly coming to the point where if the colleges can't appeal together we are likely forced to appeal separately. I have an uneasy suspicion that one or two of our Ohio colleges which have for the last three or four years enjoyed the privilege of having a clear field for reaping their provisional harvests are a bit too content to maintain the status quo. During the next few years the provisional field is going to be crowded with requests, most of them being guns for each other, unless we can agree in advance on some equitable division of the territory.

Write up your own impressions and suggestions. The Government will probably in due course take formal action asking you to undertake provisional work in this country, and this action will probably go forward by wire. It is important, however, that we frame up our plans in proper fashion, and avoid both too great haste and too slow progress.

Cordially,

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TRANSFER

SHANTUNG

Shantung Christian University

December 26, 1929

Dr. Randolph T. Shields,
Shantung Christian University,
Tsinan, China.

My dear Dr. Shields:

Several days ago Dr. Dickinson informed us that the Library of the American Academy of Medicine is now going through its files of medical journals and magazines and is eliminating its triplicate copies of a number of these publications. The Academy is willing to give these additional copies to any medical library that can use them to advantage. Dr. Dickinson asked for information as to what publications the Cheeloo medical library already has and what it would like to obtain. Our office did not have any very complete information on this subject but I suggested that Dr. Dickinson get in touch with Dr. Samuel Cochran or Dr. Frances Heath Hughson, both of whom should have fairly up-to-date and reliable information. I have not yet heard the outcome of his inquiries.

Before any reply can be received from Tsinan, the Academy will have disposed of the publications it is now giving away. Dr. Dickinson states, however, that similar opportunities are occurring from year to year and that it would, therefore, be very valuable to keep on record here in New York an up-to-date list of medical journals and magazines in the Cheeloo Medical Library, and a list of medical journals and magazines the library would like to obtain. I asked him whether it would be worth while for us to obtain a similar list of medical text books in the library, and those the library wishes to secure, but he gave as his judgment that there is much less likelihood of securing gifts of medical text books.

If you agree with Dr. Dickinson's suggestion, will you have someone in the medical library send us a list of what you already have in the way of medical journals and magazines and what you would like to obtain? It might be of use if the library would send us a list of medical text books you could use to the best advantage if anywhere available. Such lists as these should be revised each year if they are to be of much value. Could the medical library arrange some plan of sending us up-to-date lists about the first of each year?

BAC-H

Very cordially yours,

B. A. Garside

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OVER

TRANSFER

SHANTUNG

INDEXED

December 27, 1929

Dr. Randolph T. Shields,
Shantung Christian University,
Tsinan, China.

My dear Dr. Shields:

We are attaching hereto a copy of the minutes of the December 20th meeting of the Cheeloo Promotional Committee.

We are writing at this time to call your attention to the preliminary action taken by the Committee looking toward active promotional work on behalf of Cheeloo during the coming year. At the meeting of the North American Section on November 29, and again at the meeting of the Promotional Committee, it was quite clear that the North American Section is genuinely and actively interested in undertaking definite promotional work on behalf of Cheeloo at the earliest possible date. Everyone is earnestly hoping that the Council of Higher Education will succeed at its January meeting in formulating a satisfactory correlated program embracing the work of all our Christian colleges in China; and it is considered wise to delay details of our plans for Cheeloo promotional work until we have learned the outcome of the Council meeting. The Section is of the opinion, however, that if the completion of the correlated program is indefinitely delayed, it is essential that Cheeloo at once undertake promotional work on an independent basis.

All members of the Board of Governors, and all the other friends of Cheeloo here in America, unanimously agree that you are the one who must take the lead in this Cheeloo promotional work. Because of your position as Vice President of the University, because of your long and intimate knowledge of the affairs of the University, and because of your many contacts here in America you are the logical one to undertake this promotional activity. We are confident also that, regardless of any official connection, or points of contact here in America, you can succeed in this undertaking far beyond what anyone else might be able to accomplish.

We wish to request, therefore, that you at once begin thinking and planning with this promotional work in view. There will, of course, be many things to arrange at the University if you are to be absent from the campus for a number of months. You will also wish to be preparing such publicity material as will be needed, in particular a large amount of

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OVER

TRANSFER

SHANTUNG

INDEXED

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Dr. Shields-2

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interesting and up-to-date pictures of the University and its life and activities. Since the most urgent and most important need of the University is a medical school endowment to replace the annual Rockefeller gift, you will wish to secure before leaving the field the hearty support and endorsement of those in China who will have most influence with the Rockefeller Foundation.

Will you please inform ^{us} either by letter or by cable of your personal attitude toward this proposal of the Promotional Committee? Please feel free to make suggestions as to methods of procedure. Let us know what in America can do to assist most.

This letter will probably reach you shortly before the meeting of the Council on Higher Education. Your plans and ours will be materially affected by the decisions reached at that meeting. I am requesting Mr. Cressy to send us as soon as possible after the meeting full information as to the decisions arrived at. I am asking him to cable us, if possible, a brief resume of the outcome of the Council meeting, but am not certain whether he will wish to send such a cable because of the fear that a brief statement by cable may give incorrect impressions here in America. If Mr. Cressy does not cable a general report of the decisions reached by the Council we hope you will cable us shortly after this meeting, informing us what, in general, was accomplished, and the probable effect on the plans for Cheeloo promotional work. As soon as this information has been received either from Mr. Cressy or yourself our Cheeloo Board of Governors will at once consider what our next step should be, and as soon as decisions have been made we will cable you in regard to them.

I am asking Dr. Milliken to forward this letter to you with a note of his own as to the attitude of the North American Section on these matters.

Very cordially yours,

B. A. Carside

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SHANTUNG

TRANSFER

December 30, 1929

Dear Dr. Shields,

We have today received your letter of November 28th, together with the copy of your November 26th letter to Dr. Balme. In the China mail today was also the material covering the meetings of the Senate on Nov. 1st, 2nd, 4th, 19th, and 22nd.

I'm profoundly sorry that just at the time Cheeloo seemed to be getting out of the difficulties of the last few years these new troubles have descended on your heads. It is poor comfort to reflect that practically these same difficulties have come to all our other Christian colleges in China sooner or later. Cheeloo is merely a bit tardy in passing through this attack of educational mumps, or whatever other juvenile name the ailment deserves.

Obviously the continuation of these troubles may greatly affect any plans for promotional work here in America, particularly because they would make it inadvisable for you to be absent from the campus for a prolonged period. For goodness sake, man, don't get the idea in your head that you "had better look for a job at home"! You wouldn't desert the bedside of a violently sick patient simply because he threw a few fits and tried to kick the doctor out the front door. Some of our friends in China develop violent aberrations these days, but most of them calm down after a bit and feel heartily ashamed of these breaks. Your letter indicates that most of the trouble at Cheeloo has come from outside sources, which is the case we have had in all the other colleges. A few of the students and even of the staffs have been definitely radical, and a lot more have been swept of their feet for a time, but in every case thus far when the storm has passed we have found the personnel on the campus has not been greatly shaken.

We will await further developments before going too far with plans for promotional work, but will not begin to haul in sail until we are compelled to.

You may rest assured that everyone here at the home base will be keenly interested, and anxious to do everything they can to uphold your hands in whatever policy seems to be for the best interests of the University.

Cordially,

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